

# EXHAUSTIVE 2018 ENVIRONMENTAL DATA

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>Production Site Environment scope<sup>(a)</sup></b>										
Total number of sites in the Production Site Environment scope	Number of sites	180	187				✓			
<b>Environmental performance coverage rate</b>	<b>Nb of sites under Production Site Environment scope/total number of sites</b>	<b>95%</b>	<b>96%</b>				✓			
<sup>(a)</sup> Refer to our Methodology Note										
<b>Production<sup>(a)</sup></b>										
Production volumes	Thousands of tons	35,333	37,534				✓			
<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)										
<b>ISO 14001 certification<sup>(a)</sup></b>										
Total number of ISO 14001 certified sites	Number of sites	87	86				✓			
Percentage of ISO 14001 certified sites	%	48%	46%							
Production volumes covered by ISO 14001 certification (in thousands of tons)	Tons of products	24,669	25,342							
Percentage of volumes covered by ISO 14001 certification	%	70%	68%							
<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)										
<b>GREEN audit<sup>(a)</sup></b>										
Percentage of sites undergone an external GREEN audit	%	69%	66%							
Number of sites undergone an external GREEN audit	Number of sites	124	124							
Number of sites compliant with GREEN standards (scoring over 800 out of 1,000)	Number of sites	104	108							
Percentage of sites compliant with GREEN standards (scoring over 800 out of 1,000)	%	84%	87%							
<sup>(a)</sup> GREEN (Global Risk Evaluation for the ENvironment): program of external audits worldwide to identify and monitor the main environmental risks related to the production sites (see Registration Document 2018)										
<b>Subsidiaries implementation of Environmental Management Systems and Nature strategy<sup>(a)</sup></b>										
Percentage of entities having established an Environmental Management System which includes Danone's Environmental Policy and the associated strategy/management plan	%	-	86%				✓			
Percentage of entities having the relevant structure to support Environmental/Nature policy implementation	%	-	90%				✓			
Percentage of entities have identified and engaged relevant internal stakeholders to support their nature roadmap implementation	%	-	69%				✓			
<sup>(a)</sup> Danone Way scope (refer to Methodology Note)										
<b>Investments</b>										
Investment in environmental protection	€	27,000,000	31,000,000							
Percentage of Danone's total capital expenditure	%	2.8%	3.4%							
Operating expenditures related to environment	€	120,000,000	123,000,000							
- Expenditures related to waste, water and air quality management	€	37,000,000	33,000,000							
- Expenditures for taxes on packaging	€	53,000,000	61,000,000					Disclosure 307-1	16.5	Principle 10
- Other expenditures	€	30,000,000	29,000,000					Disclosure 307-1	16.5	Principle 10

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>CLIMATE</b>										

**CO<sub>2</sub> EMISSIONS SCOPE 1, 2 AND 3****Scope 1 & 2 emissions market-based<sup>(a)</sup>**

Scope 1	Ktons CO <sub>2</sub> equivalent	644	753				✓	Disclosure 305-1	13.1	Principle 7, 8
Scope 2	Ktons CO <sub>2</sub> equivalent	817	679				✓	Disclosure 305-2	13.1	Principle 7, 8
<b>Total scope 1 &amp; 2</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>1,460</b>	<b>1,432</b>				✓			

<sup>(a)</sup> Greenhouse Gases scope (refer to Methodology Note)**Scope 1 & 2 emissions location-based<sup>(a)</sup>**

Scope 1	Ktons CO <sub>2</sub> equivalent	644	753				✓	Disclosure 305-1	13.1	Principle 7, 8
Scope 2	Ktons CO <sub>2</sub> equivalent	937	960				✓	Disclosure 305-2	13.1	Principle 7, 8
<b>Total scope 1 &amp; 2</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>1,581</b>	<b>1,713</b>				✓			

<sup>(a)</sup> Greenhouse Gases scope (refer to Methodology Note)

<b>Absolute reduction of scope 1 &amp; 2 emissions market-based since 2015<sup>(a)</sup></b>	<b>%</b>	<b>9.7%</b>	<b>20.3%</b>	<b>30%</b>	<b>2030</b>	<b>2015</b>		<b>Disclosure 305-5</b>	<b>13.1</b>	
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<sup>(a)</sup> Based on constant consolidation scope and methodology**Greenhouse gas emissions in scope 3<sup>(a)</sup>**

- Purchased goods and services	Ktons CO <sub>2</sub> equivalent	15,454	19,055					Disclosure 305-3	13.1	Principle 7, 8
- Upstream transportation and distribution of goods	Ktons CO <sub>2</sub> equivalent	475	629					Disclosure 305-3	13.1	Principle 7, 8
- Downstream transportation and distribution of goods	Ktons CO <sub>2</sub> equivalent	1,158	1,886					Disclosure 305-3	13.1	Principle 7, 8
- Use of sold products	Ktons CO <sub>2</sub> equivalent	1,558	1,577					Disclosure 305-3	13.1	Principle 7, 8
- End-of-life treatment of sold products	Ktons CO <sub>2</sub> equivalent	993	1,004					Disclosure 305-3	13.1	Principle 7, 8
- Fuel and energy related activities	Ktons CO <sub>2</sub> equivalent	331	330					Disclosure 305-3	13.1	Principle 7, 8
- Waste generated in operations	Ktons CO <sub>2</sub> equivalent	185	405					Disclosure 305-3	13.1	Principle 7, 8
<b>Total scope 3</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>20,154</b>	<b>24,886</b>					<b>Disclosure 305-3</b>	<b>13.1</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Covering 93% of Danone sales volumes, Greenhouse Gases scope (refer to Methodology Note)

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>Total greenhouse gas emissions on the extended responsibility perimeter for scopes 1, 2 and 3<sup>(a)</sup></b>										
Scope 1	Ktons CO <sub>2</sub> equivalent	644	753				✓	Disclosure 305-1	13.1	Principle 7, 8
Scope 2	Ktons CO <sub>2</sub> equivalent	817	679				✓	Disclosure 305-2	13.1	Principle 7, 8
Scope 3	Ktons CO <sub>2</sub> equivalent	20,154	24,886					Disclosure 305-3	13.1	Principle 7, 8
<b>Total scope 1, 2, 3</b>	<b>Ktons CO<sub>2</sub> equivalent</b>	<b>21,614</b>	<b>26,318</b>							
Ratio of total emissions for scopes 1, 2, 3	grams of CO <sub>2</sub> equivalent/kg of product sold	623.3	711.0					Disclosure 305-4		
<b>Intensity reduction full scope since 2015<sup>(b)</sup></b>	<b>%</b>	<b>10.5%</b>	<b>15.6%</b>	<b>50%</b>	<b>2030</b>	<b>2015</b>		<b>Disclosure 305-5</b>	<b>13.1</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Greenhouse Gases scope (refer to Methodology Note)<sup>(b)</sup> Based on constant consolidation scope and methodology**Total emissions breakdown<sup>(a)</sup>**

Scope 1	%	3.0%	2.9%					Disclosure 305-1	13.1	Principle 7, 8
Scope 2	%	3.8%	2.6%					Disclosure 305-2	13.1	Principle 7, 8
Scope 3   Purchase of goods and services: Agriculture - milk	%	40.9%	41.0%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Purchase of goods and services: Agriculture - dairy ingredients	%	9.9%	9.4%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Purchase of goods and services: Agriculture - other raw materials	%	6.6%	9.1%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Purchase of goods and services: Packaging	%	11.2%	10.4%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Purchase of goods and services: Purchase of finished products	%	2.9%	2.5%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Upstream transportation and distribution of goods	%	2.2%	2.4%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Downstream transportation and distribution of goods	%	5.4%	7.2%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Use of sold products	%	7.2%	6.0%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   End-of-life treatment of sold products	%	4.6%	3.8%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Fuel and energy related activities	%	1.5%	1.2%					Disclosure 305-3	13.1	Principle 7, 8
Scope 3   Waste generated in operations	%	0.9%	1.5%					Disclosure 305-3	13.1	Principle 7, 8

<sup>(a)</sup> Greenhouse Gases scope (refer to Methodology Note)**Agricultural emissions breakdown<sup>(a)</sup>**

Milk	%	71.3%	68.9%					Disclosure 305-3	13.1	Principle 7, 8
Dairy ingredients	%	17.2%	15.8%					Disclosure 305-3	13.1	Principle 7, 8
Other raw materials	%	11.5%	15.3%					Disclosure 305-3	13.1	Principle 7, 8

<sup>(a)</sup> Greenhouse Gases scope (refer to Methodology Note)

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
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## ENERGY EFFICIENCY AND RENEWABLES

### Energy consumption within the organization<sup>(a)</sup>

Total thermal energy consumption	MWh	2,714,842	3,395,125				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7, 8
Total electricity consumption (in MWh)	MWh	2,013,185	2,181,458				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7, 8
<b>Total</b>	<b>MWh</b>	<b>4,728,026</b>	<b>5,576,583</b>				✓	<b>Disclosure 302-1</b>	<b>7.3   12.2   13.1</b>	<b>Principle 7, 8</b>
Intensity of energy consumption	KWh/ton of product	133.8	148.6				✓	Disclosure 302-3	7.3   12.2   13.1	Principle 7, 8
<b>Total reduction of energy intensity since 2000</b>		<b>51%</b>	<b>46%</b>	<b>60%</b>	<b>2020</b>	<b>2000</b>	✓	<b>Disclosure 302-4 Disclosure 302-5</b>	<b>7.3   12.2   13.1</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

### Renewable energy<sup>(a)</sup>

Production plant purchasing electricity from 100% renewable sources	Number of sites	24	40				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7, 8
<b>Percentage of renewable electricity purchase</b>	<b>Quantity of renewable electricity/ total electricity purchased</b>	<b>18.2%</b>	<b>34.2%</b>	<b>100%</b>	<b>2030</b>	<b>2017</b>	✓	<b>Disclosure 302-1</b>	<b>7.3   12.2   13.1</b>	<b>Principle 7, 8</b>
Percentage of total renewable energy	Quantity of renewable energy/total energy	11.3%	16.2%				✓	Disclosure 302-1	7.3   12.2   13.1	Principle 7, 8

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

## DEFORESTATION

### Palm oil and soy policy

Tons of palm oil used <sup>(a)</sup>	Tons	39,000	71,443					Disclosure 308-2	12.7	
Percentage of Palm oil RSPO fully segregated (excluding WhiteWave legacy)	%	99%	96%					Disclosure 308-2	12.7	
<b>Percentage of Palm oil RSPO fully segregated (including WhiteWave legacy)</b>	<b>%</b>		<b>58%</b>	<b>100%</b>	<b>2020</b>			<b>Disclosure 308-2</b>	<b>12.7</b>	
Percentage of entities having a concrete roadmap that shows progression to eliminate deforestation from soy in plant-based recipes and/or in animal feeding by 2020, in line with the Company commitment described in the Soy Policy <sup>(b)</sup>	%	-	69%				✓	Disclosure 308-2	12.7	

<sup>(a)</sup> 2018 increase is related to the inclusion of WhiteWave activities in the reporting scope

<sup>(b)</sup> Danone Way scope (refer to Methodology Note)

### Paper and board for packaging

Percentage of recycled paper-based <sup>(a)</sup>	%	72%	70%					Disclosure 301-2	12.5	Principle 7, 8
<b>Percentage of paper and board packaging made of recycled fibers or FSC certified fibers (compliance with Danone Forest Footprint policy)<sup>(a)</sup></b>	<b>%</b>	<b>84%</b>	<b>79%</b>	<b>100%</b>	<b>2020</b>			<b>Disclosure 301-2</b>	<b>12.5</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Packaging scope (refer to Methodology Note)

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
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## REFRIGERATION RESOLUTION

### Emissions of ozone-depleting substances (ODS)<sup>(a)</sup>

CFC	Ton equivalent CFC	0	0					Disclosure 305-6	13.1	Principle 7, 8
HCFC	Ton equivalent CFC	0.107	0.236					Disclosure 305-6	13.1	Principle 7, 8

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

### New Cooling equipment purchased using HFC free or Low GWP gas (<150)<sup>(a)</sup>

Industrial cooling installation	%	45%	99%					Disclosure 305-6	13.1	Principle 7, 8
Commercial coolers	%	91%	97%					Disclosure 305-6	13.1	Principle 7, 8

<sup>(a)</sup> Refrigeration resolution scope (refer to Methodology Note)

## WATER

### Water Risk Assessment<sup>(a)</sup>

Percentage of production sites located in high or extreme risk zones according to the Aqueduct tool <sup>(b)</sup> (WRI - global risk: physical, regulatory and reputation)	%	-	9%							
Percentage of Danone sites audited for their water risk according to the WRF <sup>(c)</sup> tool.	%	-	64%							
Percentage of production sites identified at high risk for the Company	%	-	14%							

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

<sup>(b)</sup> Aqueduct Water Risk Atlas from the World Resources Institute,

more information in our 2018 Registration Document

<sup>(c)</sup> Water Risk Filter (WRF) from the World Wildlife Fund, more information in our 2018 Registration Document

### SPRING audits<sup>(a)</sup>

Percentage of Waters Division sites having run a SPRING audit	%	100%	100%	100%	2020				12.2	Principle 7, 8
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<sup>(a)</sup> Internal water resource management tool SPRING (Sustainable Protection and Resources managING) that covers the physical, regulatory and community management of aquifers: geological formations containing (groundwater) and their watershed (see Registration Document 2018)

### Subsidiaries performance towards our ambition<sup>(a)</sup>

Percentage of entities have implemented actions to protect the water resource from which water is extracted	%	-	59%				✓			
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<sup>(a)</sup> Danone Way scope (refer to Methodology Note)

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>Water withdrawal at production sites<sup>(a)</sup></b>										
River water withdrawn from the surrounding area	Thousands of m <sup>3</sup>	3,102	2,937				✓	Disclosure 303-1	6.4	Principle 7, 8
Municipal water withdrawn from the surrounding area	Thousands of m <sup>3</sup>	17,011	23,395				✓	Disclosure 303-1	6.4	Principle 7, 8
Well water withdrawn from the surrounding area	Thousands of m <sup>3</sup>	48,572	48,161				✓	Disclosure 303-1 Disclosure 303-2	6.4	Principle 7, 8
<b>Total water withdrawal from surrounding area</b>	<b>Thousands of m<sup>3</sup></b>	<b>68,685</b>	<b>74,493</b>				✓	<b>Disclosure 303-1</b>	<b>6.4</b>	<b>Principle 7, 8</b>
Water used in finished products and water co-product	Thousands of m <sup>3</sup>	29,572	31,182				✓		6.4	Principle 7, 8
<b>Water consumption in the production processes</b>	<b>Thousands of m<sup>3</sup></b>	<b>39,113</b>	<b>43,311</b>				✓		<b>6.4</b>	<b>Principle 7, 8</b>
Water consumption intensity related to the production processes	m <sup>3</sup> /ton of product	1.11	1.15				✓		6.4	Principle 7, 8
<b>Total reduction of water intensity since 2000</b>	<b>%</b>	<b>50%</b>	<b>48%</b>	<b>60%</b>	<b>2020</b>	<b>2000</b>	✓		<b>6.4</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

#### Wastewater<sup>(a)</sup>

Final discharge of Chemical Oxygen Demand (COD)	Thousands of tons	6.9	6.63				✓	Disclosure 306-1	6.3   14.1	Principle 7, 8
Net COD Ratio	Kg/ton of product	0.20	0.18				✓	Disclosure 306-1	6.3   14.1	Principle 7, 8
<b>Compliance with Clean Water Standards (CWS) of production sites discharging wastewater directly to nature</b>	<b>Nb of sites compliant/total nb of sites under CWS</b>	<b>67%</b>	<b>75%</b>	<b>100%</b>	<b>2020</b>			Disclosure 306-1	6.3   14.1	Principle 7, 8
<b>Percentage of clean wastewater returned to nature</b>	<b>m<sup>3</sup> of clean wastewater/m<sup>3</sup> of wastewater under CWS</b>	<b>58%</b>	<b>74%</b>	<b>100%</b>	<b>2020</b>			Disclosure 306-1	6.3   14.1	Principle 7, 8

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

## CIRCULAR ECONOMY

#### Post-consumer Packaging<sup>(a)</sup>

Percentage of total packaging being reusable, recyclable or compostable	%	86%	87%					Disclosure 301-2	12.5	Principle 7, 8
Percentage of packaging coming from recycled materials (primary, secondary & tertiary packaging)	%	36%	38%					Disclosure 301-2	12.5	Principle 7, 8
<b>Percentage of recycled materials in plastic packaging</b>	<b>%</b>	<b>5%</b>	<b>6%</b>	<b>25%</b>	<b>2025</b>			Disclosure 301-2	12.5	Principle 7, 8
<b>Percentage of recycled PET in Waters Division where local standards and regulations allow for it</b>	<b>%</b>	<b>14%</b>	<b>17%</b>	<b>25%</b>	<b>2020</b>			Disclosure 301-2	12.5	Principle 7, 8
<b>Percentage of recycled PET in Waters Division worldwide</b>	<b>%</b>	<b>10%</b>	<b>12%</b>	<b>50%</b>	<b>2025</b>			Disclosure 301-2	12.5	Principle 7, 8

<sup>(a)</sup> Packaging scope (refer to Methodology Note)

Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
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**Subsidiaries performance towards our packaging ambition<sup>(a)</sup>**

Percentage of entities have identified the recyclability challenges of the existing packaging portfolio and used them for new packaging launches or if the topic is managed centrally, the entity should be aware of its evolution and encourage it	%	-	69%			✓			
Percentage of entities having a recycling system (collection, sorting, recycling) assessment in place and have identified main stakeholders for improving on at least one of these 2 dimensions: recycling or regulations	%	-	72%			✓			

<sup>(a)</sup> Danone Way scope (refer to Methodology Note)**Industrial Packaging waste<sup>(a)</sup>**

Packaging waste generated	Thousand of tons	109	119				Disclosure 306-2	6.3	Principle 7, 8
Packaging waste recovered	Thousand of tons	100	115				Disclosure 306-2	6.3	Principle 7, 8
<b>Proportion of recovered packaging waste</b>	<b>%</b>	<b>91%</b>	<b>97%</b>	<b>100%</b>	<b>2025</b>		<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)**Industrial waste<sup>(a)</sup>**

Waste generated	Total quantity in thousand of tons	397	499			✓	Disclosure 306-2	6.3	Principle 7, 8
Recovered waste	Total quantity in thousand of tons	331	412			✓	Disclosure 306-2	6.3	Principle 7, 8
Proportion of recovered waste	%	83.3%	82.5%			✓	Disclosure 306-2	6.3	Principle 7, 8
<b>Ratio of total quantity of waste per ton of products</b>	<b>Kg/ton of products</b>	<b>11.2</b>	<b>13.3</b>			✓	<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)**Industrial Food waste<sup>(a)</sup>**

Total quantity of food waste generated	Thousand of tons	260	331				Disclosure 306-2	6.3	Principle 7, 8
Total quantity of recovered food waste	Thousand of tons	217	283				Disclosure 306-2	6.3	Principle 7, 8
<b>Ratio of total quantity of food waste per ton of products</b>	<b>Kg/ton of products</b>	<b>36.2</b>	<b>37.7</b>				<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Ratio of total quantity of food waste recovered per ton of products</b>	<b>Kg/ton of products</b>	<b>38.0</b>	<b>32.3</b>				<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Proportion of recovered food waste</b>	<b>%</b>	<b>83.7%</b>	<b>85.5%</b>				<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>

<sup>(a)</sup> Production Site Environment scope (refer to Methodology Note)

\* Excluding Waters Division

	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>Total food waste in our operations (Industrial and supply chain)<sup>(a)</sup></b>										
Total quantity of food waste generated	Thousands of tons	329	464					Disclosure 306-2	6.3	Principle 7, 8
Total quantity of recovered food waste	Thousands of tons	254	368					Disclosure 306-2	6.3	Principle 7, 8
<b>Proportion of recovered food waste</b>	<b>%</b>	<b>77%</b>	<b>79%</b>					<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Ratio of total food waste per ton of products sold</b>	<b>Kg/ton of product sold</b>	<b>49.3</b>	<b>54.3</b>					<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Ratio of total recovered food waste per ton of products sold</b>	<b>Kg/ton of product sold</b>	<b>38.0</b>	<b>43.1</b>					<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Ratio of total non-recovered food waste per ton of products sold</b>	<b>Kg/ton of product sold</b>	<b>11.3</b>	<b>11.2</b>					<b>Disclosure 306-2</b>	<b>6.3</b>	<b>Principle 7, 8</b>
<b>Total reduction in non-recovered food waste ratio since 2016<sup>(b)</sup></b>		<b>10,7%</b>	<b>-1,6%</b>	<b>50%</b>	<b>2025</b>	<b>2016</b>				

<sup>(a)</sup> Total Food waste scope (refer to Methodology Note)

<sup>(b)</sup> Based on constant consolidation scope and methodology

#### Subsidiaries performance towards our food waste ambition<sup>(a)</sup>

Percentage of entities have a food waste reduction program for industrial and/or finished goods food waste	%	-	76%				✓			
Percentage of entities having taken at least one concrete action to improve their food waste recovery rate	%	-	74%				✓			

<sup>(a)</sup> Danone Way scope (refer to Methodology Note)

## REGENERATIVE AGRICULTURE

#### Regenerative agriculture practices

<b>Percentage of non organic fresh milk volume converted to Non-GMO Project verified in U.S.</b>	<b>%</b>		<b>50%</b>	<b>50%</b>	<b>2018</b>					
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#### Animal welfare

Lamb and beef having access to pasture (Socrates scope: Early Life Nutrition food factories in the EU)	%	100%	100%					Disclosure 308-2	12.7	
<b>Cage-free eggs and eggs ingredients volumes sourced worldwide</b>	<b>%</b>	<b>40%</b>	<b>37%</b>	<b>100%</b>	<b>2019</b>	<b>2018</b>		<b>Disclosure 308-2</b>	<b>12.7</b>	
<b>Percentage of fresh milk volumes worldwide assessed through the new animal welfare assessment tool or via Validus Animal Welfare certification in Essential Dairy and Plant-Based Division<sup>(a)</sup></b>	<b>%</b>	<b>-</b>	<b>43%</b>	<b>80%</b>	<b>2020</b>			<b>Disclosure 308-2</b>	<b>12.7</b>	

<sup>(a)</sup> Including the following countries covering more than 80% of total fresh milk (Algeria, Argentina, Belgium, Brazil, Egypt, France, Germany, Mexico, Poland, Romania, Russia, South Africa, Spain, and U.S.A.)

#### Subsidiaries performance towards our regenerative agriculture ambition<sup>(a)</sup>

Percentage of entities having a clear roadmap on Animal Welfare allowing the entity to be compliant with the Animal Welfare position paper	%	-	65%				✓	Disclosure 308-2	12.7	
Percentage of entities having concrete project(s) on one among the 3 pillars of regenerative agriculture framework for their main raw materials	%	-	71%				✓	Disclosure 308-2	12.7	

<sup>(a)</sup> Danone Way scope (refer to Methodology Note)



	Unit	2017	2018	TARGET	TARGET YEAR	BASELINE	EXTERNALLY VERIFIED	CORRESPONDING GRI STANDARDS	RELATED SDG TARGET	RELATED UNGC PRINCIPLE
<b>SOCIAL INNOVATION</b>										

### DANONE ECOSYSTEM FUND

#### Danone Ecosystem fund projects<sup>(a)</sup>

Number of projects by the Fund's Board since its creation	Number of projects	71	85					Disclosure 413-1	1.4   2.3	Principle 9
Number of active projects supported by the fund	Number of projects	42	45					Disclosure 413-1	1.4   2.3	Principle 9
Number of partners working with the fund	Number of partners	58	81					Disclosure 413-1	1.4   2.3	Principle 9
Total funding by the fund and its partners	€	163,000,000	196,000,000					Disclosure 413-1	1.4   2.3	Principle 9

<sup>(a)</sup> Danone Ecosystem Fund scope (refer to our Methodology Note)

#### Environmental impact of the fund<sup>(a)</sup>

PET collected annually	Tons	2,988	3,252							
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<sup>(a)</sup> Danone Ecosystem Fund scope (refer to our Methodology Note)

### LIVELIHOODS CARBON FUND #1

#### Livelihoods carbon fund #1 projects<sup>(a)</sup>

Total number of projects	Number of projects	9	9					Disclosure 413-1	1.4   2.3	Principle 9
- Number of ecosystem restoration projects	Number of projects	3	3					Disclosure 413-1	1.4   2.3	Principle 9
- Number of agroforestry projects	Number of projects	3	3					Disclosure 413-1	1.4   2.3	Principle 9
- Number of rural energy projects	Number of projects	3	3					Disclosure 413-1	1.4   2.3	Principle 9
Total investment volume (Danone and co-investors)	€	25,700,000	27,800,000	37,900,000				Disclosure 413-1	1.4   2.3	Principle 9

<sup>(a)</sup> Livelihoods Carbon Fund scope (refer to our Methodology Note)

#### Environmental impact of the fund<sup>(a)</sup>

Trees planted since 2011	Number of trees	126,000,000	126,000,000	130,000,000	2020	2011		Disclosure 304-3	6.6	Principle 7, 8
Hectares restored since 2011	Ha	38,000	42,000	47,000	2020	2011		Disclosure 304-3	6.6	Principle 7, 8
Carbon emissions avoided or sequestered since 2014	Tons	969,000	1,550,000	10,000,000	2032	2012		Disclosure 304-3	6.6	Principle 7, 8

<sup>(a)</sup> Livelihoods Carbon Fund scope (refer to our Methodology Note)

### LIVELIHOODS CARBON FUND #2

#### Livelihoods carbon fund #2 projects<sup>(a)</sup>

Total number of projects validated	Number of projects	-	3					Disclosure 413-1	1.4   2.3	Principle 9
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<sup>(a)</sup> Livelihoods Carbon Fund scope (refer to our Methodology Note)

### LIVELIHOODS FUND FOR FAMILY FARMING

#### Livelihoods fund for family farming projects<sup>(a)</sup>

Number of active projects	Number of projects	5	7					Disclosure 413-1	1.4   2.3	Principle 9
Danone's investment volume	€	6,800,000	11,400,000	15,000,000				Disclosure 413-1	1.4   2.3	Principle 9
Investment volume of co-funders	€		7,000,000					Disclosure 413-1	1.4   2.3	Principle 9
Total investment volume engaged for current active projects	€		18,400,000	36,000,000				Disclosure 413-1	1.4   2.3	Principle 9

<sup>(a)</sup> Livelihoods Fund for Family Farming scope (refer to our Methodology Note)