At Travelodge we are committed to supporting human rights and we take seriously our responsibilities under the Modern Slavery Act 2015. We have a zero tolerance approach to slavery and human trafficking and are dedicated to understanding the risks so that we can work towards ensuring that there is no modern slavery in our business or supply chains.

Structure of Travelodge
Travelodge is one of the UK's leading hotel brands based on number of hotels and number of rooms operated. The group has approximately 575 hotels primarily across the UK and also in Spain and Ireland; the majority of these hotels are held on a leasehold model and we have a small number of managed and franchised hotels. We operate in the value sector of the hotel market and employ almost 12,000 people across our hotels and support offices.

Thame and London Limited is the holding company of the Travelodge group which includes Travelodge Hotels Limited, the principal UK trading company.

Our supply chains
As you would expect in the hospitality sector, our suppliers fall into two broad groups – hotel suppliers and support suppliers. Hotel suppliers cover all goods and services used in the running of a hotel from food and beverages, linen and cleaning supplies to fixtures, fittings, equipment and maintenance services. Our support suppliers provide items such as office supplies, IT support and systems, professional and consultancy services. We also work with employment agencies who supply a limited number of people to work in our support office and hotels.

Procurement for suppliers is managed at a central head office level. We pick our suppliers carefully and where appropriate carry out due diligence on these parties and endeavour to contractually require them to comply with applicable laws.

Our anti-slavery initiatives and policies
We have created a modern slavery compliance team, consisting of representatives from our Legal, Procurement and Human Resources departments, to monitor and assess our practices in this area and encourage continued improvement. Our commitment to social
responsibility is reflected in our employee training programmes and company policies and we expect the same high standards from our suppliers.

We encourage our employees to report any ethical concerns and our Whistle-Blowing Policy (which includes a specific section on modern slavery) and use of a third party company to enable and manage whistle-blowing disclosures is intended to make this simple for all colleagues who have concerns. We aim to ensure that appropriate protections are in place for any colleague who raises any concern, without fear of retaliation.

From a HR perspective, we implement ‘right-to-work’ checks on all new employees and undertake regular checks on shift-patterns and the hours worked by our colleagues. We also understand the importance of focusing on having a culture of engaging in all activities with respect and fair treatment of others.

Training
We recognise that awareness amongst our employees is important in preventing modern slavery. We aim to complete Child Sexual Exploitation (“CSE”) training twice each year for hotel employees. Our training enables our staff to alert the police to any related issues they identify in the course of their duties. We work with the NSPCC and we also have a strong history of working closely to assist the police in this area.

Due diligence processes for slavery and human trafficking
We have assessed the areas of our business and supply chains where there is a risk of slavery and human trafficking taking place (even if this is small), whether from an activity or geographical perspective. Our central Procurement function assists us to have visibility of our suppliers and a better understanding of the risk areas.

When taking on new suppliers in areas which we consider to be higher risk, we undertake supplier due diligence and engage with potential suppliers to understand the actions taken by them to reduce the risk of slavery and human trafficking in their supply chains. Comprehensive questions are included in requests for tender where appropriate. We include contractual clauses in all our higher risk supplier agreements and also in our standard template supply agreements in relation to the monitoring and tackling of slavery and human trafficking issues and compliance with legislation.

Key performance indicators
We would expect that any incident of modern slavery would be a breach of our company policies, contractual terms and/or law.

We continue to focus on the assessment of our supply chain and high risk areas as well as on ensuring that we do not have any modern slavery in our own business.

Further steps
We are proud of the steps which Travelodge has taken so far to combat slavery and human trafficking. However, we recognise that this is an area which requires continual monitoring and improvement and we will continue to do this. Steps which we intend to take on an ongoing basis include:

- continuing to focus on new suppliers coming through our Procurement function as well as looking at the renewals of relationships with existing suppliers;
- carrying out modern slavery awareness training in the induction for new management-level employees; and
- building on our reduction in the use of temporary worker agencies by carrying out a review of such use to consider whether further improvements can be made.

At Travelodge we firmly believe in being a responsible business and continuing to develop our approach to combating modern slavery forms a key part of this.

This statement is made pursuant to section 54(1) of the Modern Slavery Act 2015 and constitutes our slavery and human trafficking statement for the financial year ended 31 December 2018. This statement has been approved by Travelodge’s board of directors, who will review and update it annually.

Signature of Director:

[Signature]

Name of Director: Joanna Boydell

Date: 17/06/2019