Slavery and Human Trafficking Statement of Tata Steel Europe Limited for the Financial Year ending 31st March 2016

The UK Modern Slavery Act 2015 requires certain businesses to publish a statement setting out the steps taken in the previous financial year to ensure that slavery and human trafficking is not taking place in their supply chains or own business. Tata Steel Europe and certain of its subsidiaries are obliged to publish such a statement. Tata Steel Europe, as parent company, is publishing this statement on behalf of itself and its relevant subsidiaries.

Our Principles
The Tata Steel Europe Group has operations (including steel making, rolling mills and coating lines) in 10 countries and other distribution, processing and manufacturing businesses and commercial offices in a further 25 countries worldwide. As at March 2016, we employed over 28,000 people, of which in excess of 15,000 are in the UK. Our vision is to be the world steel benchmark for value creation and corporate citizenship. We aim to achieve this in Europe through our five strategic priorities: customer focus, innovation, operational excellence, people and responsible behaviour. Responsibility is important to us; it runs through everything we do as one of the five core Tata Values according to which we operate our business.

Our Values:
Determine our behaviour - support our strategy and brand

Unity
We create the greatest value when we work together in the interests of our customers
We take a ‘One Company’ approach
We value diversity and gain strength from our blend of functions, nationalities and skills

Integrity
We role model the Tata Values and debate openly and transparently, building trust and earning respect
We act ethically

Responsibility
We show personal leadership in health & safety
We act responsibly towards the environment and community
We demonstrate commitment and ownership
We act decisively, empower and lead change

Understanding
We grow our knowledge and gain customer intimacy by understanding their business
We are led by facts and measure what we do

Excellence
We act professionally
We set challenging goals, encouraging innovation and speed
We get it right first time
We share, learn and improve continuously

TATA STEEL

We recognise our responsibility to our people and to the wider community - which to us includes responsibility to try to ensure that slavery and human trafficking is not taking place in our business or supply chain.

Our governance framework flows from a set of Group policies, which set the principles and behaviours to which we and our employees are required to adhere. Our Group Purchasing Policy requires our employees to take appropriate steps to ensure that suppliers understand the ethical standards operated by the Tata Steel Europe Group.
Our ethical principles are clearly articulated in the Tata Code of Conduct, to which all Tata Group companies subscribe. The Code requires the Tata companies and employees to act with professionalism, honesty and integrity, and to preserve the human rights of every individual and the community.

The principles of the Code of Conduct apply to all our dealings with our business partners who are encouraged to operate to similar standards.

People in our Business
All Tata Steel Europe employees are recruited in accordance with clear HR procedures designed to comply with local legislation, including checks for immigration status and ensuring compliance with national minimum wage requirements.

Tata Steel Europe supplements its internal resources from time to time with support from third party services. This can range from use of specialist consultants on secondment to the business for a short period to outsourcing non-core services to third party suppliers.

The use of temporary agency workers is undertaken to provide the flexibility to react to and support operating requirements across all areas of the organisation (operational, functional, professional and strategic) where demand requires. We currently use circa 20 employment agencies, all appointed in accordance with our procurement processes (including pre-qualification and subsequent checks) and our Responsible Procurement Policy.

Each employment agency implements an on-boarding process for our temporary staff and provides on-going management, supplemented by local area specific induction processes and training. The agencies are required to check workers are fit for work (including eligibility checks and pre-employment medicals) as part of the on-boarding process.

Supply Chain Overview
Tata Steel Europe spends approx five billion pounds each year on goods, services and raw materials to support its steel making, processing, and distribution operations worldwide. To meet company needs, procurement is organised to manage categories across geographies, as set out in the diagram below. Complementing the category organisation, procurement teams are also organised geographically to support all the business operations across the world. Sourcing may be carried out at a local, national or global level.
Category Groups

Structure gives greatest synergies within Category Groups and the End User

Responsibility Procurement

Tata Steel adopted a Responsible Procurement Policy in 2011, which sets out the following six principles:

- **Health & Safety** – we expect our suppliers to adopt management practices in respect of Health & Safety which provide a high level of safeguarding for their workers.
- **Fair Business Practices** – the Tata Code of Conduct outlines the ethical standards and fair business practices by which Tata Steel conducts business and we expect our suppliers to adopt similar principles.
- **Environmental Protection** – we expect suppliers to maintain effective policies, processes and procedures to manage their environmental impact.
- **Human Rights** – we expect our suppliers to develop and implement policies and procedures to ensure all human rights in their business and to encourage their suppliers to do likewise.
- **Local Community Development** – we expect our suppliers to contribute to the social, economic and institutional development of the communities in which they operate.

We consider slavery and human trafficking abuses to come under the category of human rights abuses.

Under this Policy, for companies operating in regions recognised as having a high human rights abuse risk, we require that our suppliers adopt suitable and robust policies and procedures which will prevent human rights abuses. They may have suitable accreditation to satisfy us of this (e.g. SA 8000), but if not then we will ask for evidence under nine specific headings, including requiring evidence of there being no forced labour in their operations.

Our standard purchasing terms in the UK require our suppliers to warrant that they adopt good ethical behaviour and comply with our Code of Conduct, as well as all applicable laws. The standard purchasing terms used by Tata Steel Europe’s Dutch subsidiary specifically require suppliers to guarantee that there will be “no forced, hidden or dangerous work or community punishment”.

Identifying Concerns
The risk of slavery and human trafficking in the supply chain is recognised in our Procurement function’s annual risk assessment, and is monitored throughout the year. We assess the risk of human rights breaches against sourcing country and procurement category. The procurement categories we see as having the highest risks in this area are strategic primary raw materials (i.e. iron ore, coal and coke) and certain process materials (such as tin and zinc). These products are often sourced from high risk countries. We monitor these categories of procurement carefully and aim to ensure that the material origin is always known to us and that purchases are made from verified sources. Over 95% of our iron ore, coal and coke purchases are sourced directly, giving us more control over the supply chain than indirect supplies where we have to rely upon our suppliers carrying out adequate checks.

As part of our pre-qualification procedures, suppliers of raw material are required to complete a questionnaire, providing evidence that they meet our health and safety, environmental and human rights standards. They may, for example, include evidence that they observe the International Labour Organisation Declaration on Fundamental Principles and Rights at Work which, amongst other things, aims to eliminate the use of forced or compulsory labour. A supplier visit will be carried out for any new, material suppliers. Periodic reviews are then carried out by asking supplier to resubmit a questionnaire response and evidence.

Tin is a major process material used for the production of our packaging steels. We have implemented a policy to not knowingly purchase tin from the Democratic Republic of Congo, in line with the aim of identifying and ultimately discouraging the use of minerals mined in conflict zones. Our commitment in this area is evidenced by our membership of the International Tin Research Institute’s Tin Supply Chain initiative, a project to stimulate growth and stability in the DRC and to monitor and certify tin ore.

Reporting Concerns
We have set up a website portal (www.tatasteelsuppliers.com) specifically for our existing and potential suppliers, giving access to a copy of the Responsible Procurement Policy and the Tata Code of Conduct, as well as our standard purchasing terms.

In addition to our own internal processes and reviews, suppliers and employees are encouraged to use our Confidential Reporting system, InTouch, to report any concerns they may have. InTouch is an independently run service which allows both employees and suppliers to report confidentially (and anonymously if they prefer) any concerns they have about compliance, unethical behaviour, breach of HR policy, breach of health and safety rules and other aspects of how we operate. We encourage anyone to report in good faith any issues or concerns. Any reported concerns are investigated thoroughly; the number of confidential helpline calls received is monitored and reported to the Audit Committee of Tata Steel Europe on a quarterly basis. We provide a direct link to the reporting line on our supplier website.
Raising Awareness
Tata Steel Europe raises awareness internally of its policies and ethical standards through a variety of methods, including training, intranet articles and awareness sessions. Induction processes are in place to ensure that new staff are introduced to key policies and expectations, including the Code of Conduct. Detailed e-learning training on the Code of Conduct is also undertaken by senior managers and other key staff. We plan to look at how to raise awareness on the risks of modern slavery and human trafficking amongst our Procurement and HR professionals during the next year, and will use this statement as a platform for that programme.

Signed: [Signature]

Director: HANS FISCHER

Date: 21 JUNE 2016