



Modern Slavery Statement 2022

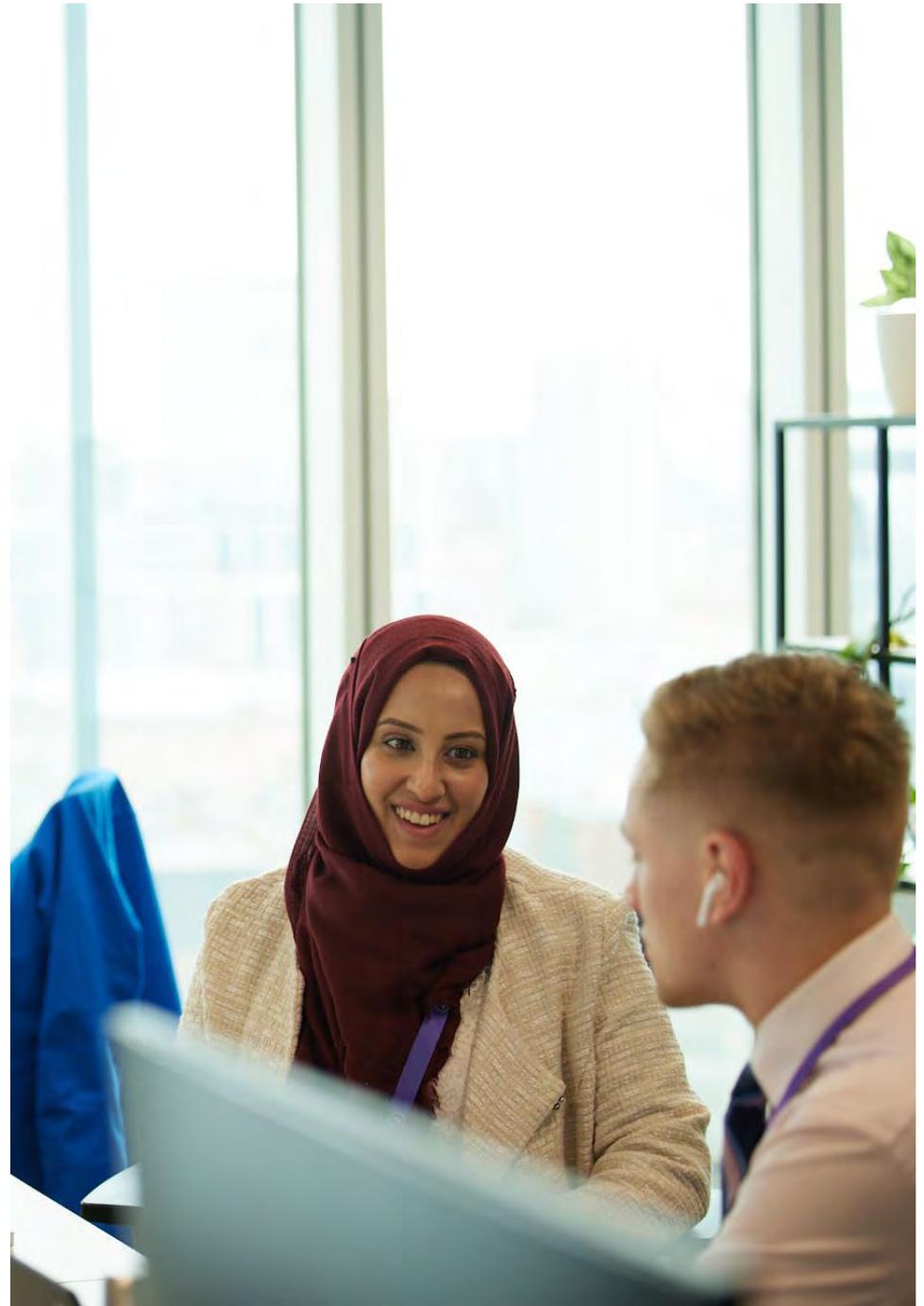
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We believe that everyone is entitled to basic rights and freedoms, whoever they are and wherever they live. That's why we're against all forms of modern slavery, everywhere.

How we combat modern slavery:

- We're committed to being a responsible business and to respecting human rights.
- We make it clear that modern slavery is not acceptable in our own operations or in those companies who work with us or on our behalf.
- We only want to work with people who choose to work freely, who have rights to equal opportunity, freedom of association and collective bargaining.
- We talk to experts and listen to those directly affected to enhance our understanding of modern slavery.
- We work closely with our colleagues and suppliers to uphold our standards and address risks of modern slavery – including further down our supply chain where we see the biggest risk of forced labour.
- We advocate for wider action on modern slavery and partner with others to use technology to help combat it.





What we've done this year, at a glance...

With suppliers

- Updated our supplier assessment systems to give buyers a fuller view of risks – including modern slavery risks – through a range of digital tools.
- Joined the Joint Audit Cooperation to share resources and best practices to drive improvements across the ICT supply chain.
- Continued to use artificial intelligence to map our supply chain for better visibility of lower tier suppliers and related modern slavery risks.

With colleagues

- Launched our new ethics code – Being trusted: our code – that spells out our zero tolerance of modern slavery, child labour or other human rights abuse.

With partners and policymakers

- Worked with Tech Against Trafficking to advance the role of technology in combatting modern slavery and supported its second Accelerator programme.
- Partnered with Unseen UK to help the Modern Slavery & Exploitation Helpline run round-the-clock.
- Contributed feedback on the UK Home Office Modern Slavery statement.

About us

We're one of the world's leading communications services companies.

We own, build, and operate the largest fixed and mobile networks in the UK, which we use to provide customers with innovative digital connectivity solutions.

For consumer customers, we offer broadband, mobile, fixed voice, and converged products and services, as well as entertainment including sport, TV, and gaming.

Our business portfolio offers a wide range of digital capabilities, including networking, cyber security, cloud, collaboration, and communication tools and solutions. We support businesses large and small as well as the public sector and governments around the world.

We also serve Communications Providers (CPs). Through Enterprise, we wholesale our mobile network capabilities, voice services, broadband, Ethernet and other connectivity solutions. And through Openreach we sell wholesale access to our fixed network infrastructure to CPs.

We have a presence in over 180 countries worldwide. Beyond the UK, we provide global businesses with networking, security, and connectivity solutions.

You can find out more about us [here](#).

Our group structure

Our group consists of customer-facing units (CFUs), technology units (TUs), and corporate units (CUs).

Openreach is a CFU but manages much of its business separately to meet regulatory requirements.

In the rest of BT Group we have an integrated operating model that helps us share a common set of assets – our mobile network, people, technology, and brands – so we can give our customers what they need, effectively and efficiently.

You'll find details of our company structure on our [website](#). BT Group plc (BT) is the listed holding company for the BT group of companies. British Telecommunications plc is a wholly owned subsidiary of BT Group plc and encompasses virtually all businesses and assets of the BT Group.

We conduct all of our commercial activity through BT and its subsidiaries. These companies must stick to our ethics code – [Being trusted: our code](#) – and use our centralised procurement and recruitment policies and processes. For details of our subsidiaries in scope of this statement and their locations, [see page 27](#).

Our workforce

We have 101,352 employees (colleagues) working in 78 countries.

Around 81% of our colleagues are in the UK, where we're one of the largest employers. Outside the UK, our colleagues are employed by local BT Group subsidiaries (though many have a reporting or management line into UK-based colleagues).

We work with around 41,400 agency people in the UK and 28,000 outside of the UK. They help us with peaks and troughs in our workflow, mainly in supply chain, customer-facing and specialist roles.

Our suppliers

We buy from more than 10,600 direct suppliers in nearly 100 countries. We spent £13.7 billion with our suppliers this year. Of this, 67% was with 100 key suppliers and 92% with suppliers based in low-risk countries.

We buy a vast range of things, from network and IT hardware to corporate clothing and waste disposal services. Fewer than 8,900 of our suppliers sell to us on an ad hoc basis, providing 'off the shelf' items or localised services that are not customised specifically for us like office supplies, stationery, postal or courier services.

Some of the products and services we buy we use in our own business (like those needed for running our offices) and some we use as part of what we sell to our customers (like networking equipment, mobile devices or software).

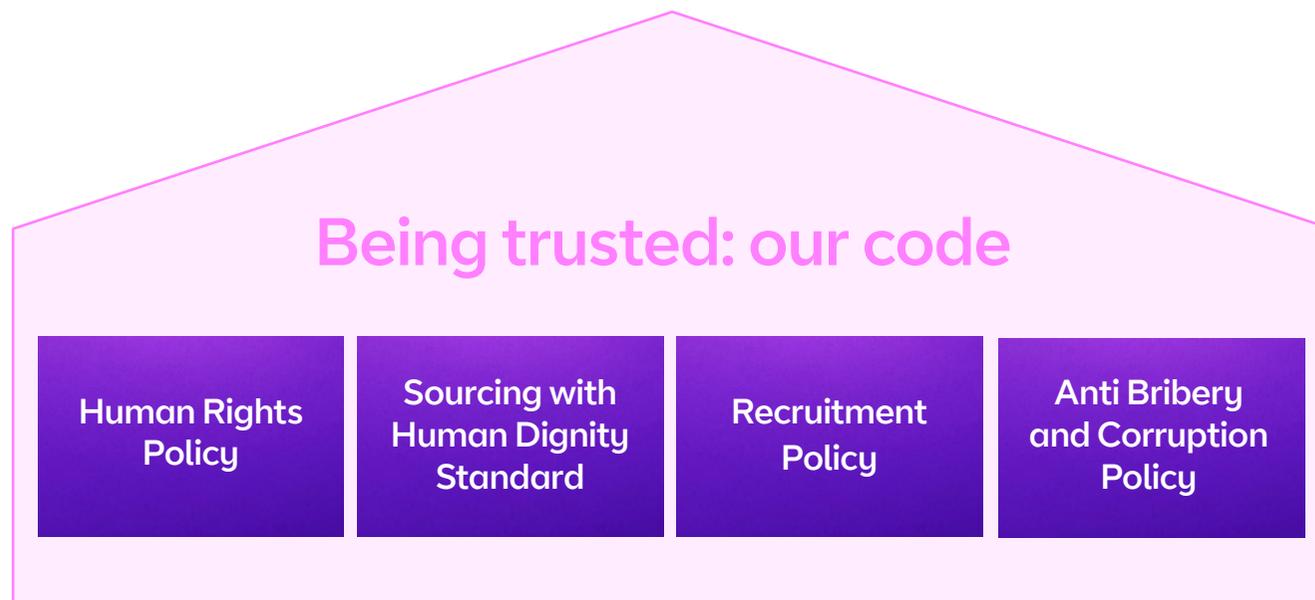
We don't make things ourselves, so we don't own any factories or manufacturing facilities, nor do we handle raw materials – we rely on our suppliers to do that for us.

Our approach

Policies

Our policies set expectations of how we – and everyone who works on our behalf – will work to prevent modern slavery.

We are guided by the United Nations Guiding Principles on Business and Human Rights, and our commitment to the United Nations Global Compact.



Policies	Scope	Refers to...	Relevance to modern slavery
Being trusted: our code	<ul style="list-style-type: none"> • Our ethics code. • Sets out our values and guides people on doing things right, every time. • Applies to all BT colleagues globally and all those acting on our behalf. 	<ul style="list-style-type: none"> • United Nations Guiding Principles on Business and Human Rights. 	<ul style="list-style-type: none"> • Emphasises that we don't tolerate modern slavery, child labour or other human rights abuse in any part of our operations or those of businesses we work with. • Points people to our Speak Up channel if they need support or have a concern.
Human Rights Policy	<ul style="list-style-type: none"> • Covers our potential impacts on human rights and what we do to address these. • Includes our commitment to responsible sourcing of minerals and to identify, and remove, conflict minerals from our supply chain. • Applies to all our colleagues globally and all those acting on our behalf. 	<ul style="list-style-type: none"> • International Bill of Human Rights. • International Labour Organisation's (ILO) Declaration on Fundamental Principles and Rights at Work. • United Nations Guiding Principles on Business and Human Rights. • OECD Due Diligence Guidance for Responsible Mineral Supply Chains. 	<ul style="list-style-type: none"> • Sets out our commitment to prevent modern slavery and human trafficking in our business operations and supply chains. • Makes clear that we only want to work with people who choose to work freely, with rights to equal opportunity, freedom of association and collective bargaining. • Includes our aim to use tantalum, tin, tungsten, gold and cobalt from responsible sources and work with our suppliers to perform appropriate due diligence to identify, and remove, conflict minerals from our supply chain.

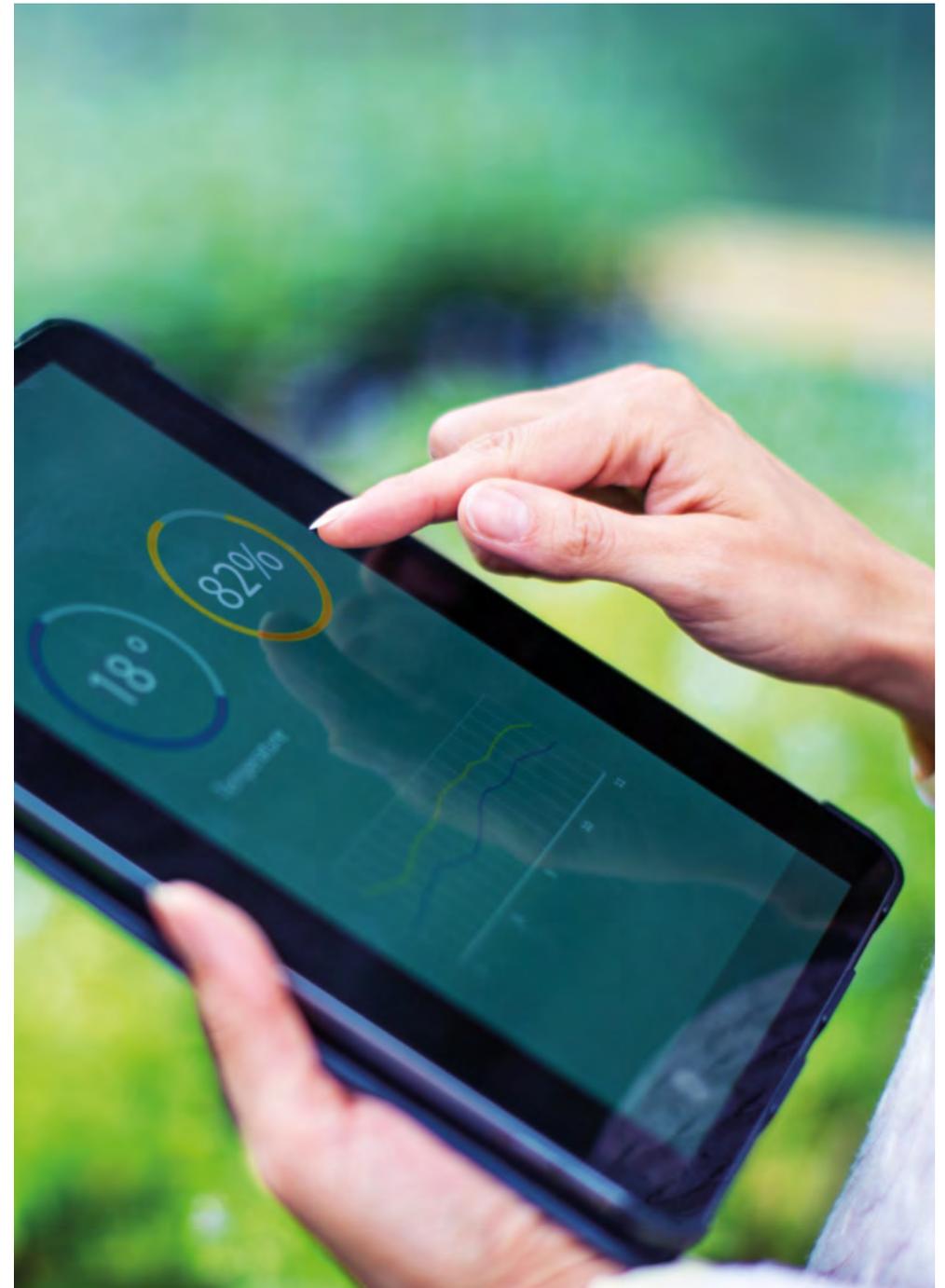
Policies	Scope	Refers to...	Relevance to modern slavery
Sourcing with Human Dignity	<ul style="list-style-type: none"> • Sets our standards for a fair and ethical workplace, where workers are treated with dignity and respect. • Applies to all our suppliers and their supply chains, globally. • Available in ten languages and accessible to our suppliers via our dedicated portal Selling to BT. 	<ul style="list-style-type: none"> • Universal Declaration of Human Rights. • ILO conventions. 	<ul style="list-style-type: none"> • Details our expectations of freely chosen employment, prevention of underage workers, working hours, wages and benefits, humane treatment, non-discrimination, freedom of association, collective bargaining, and health and safety.
Recruitment (internal policy, not public)	<ul style="list-style-type: none"> • Sets out our principles for recruiting responsibly. • Applies to colleagues in the UK on permanent or fixed-term contracts, except for colleagues working in our Mainline subsidiary. 	<ul style="list-style-type: none"> • Being trusted: our code. • Aligned with Employer Pays Principle. 	<p>Explicitly states that:</p> <ul style="list-style-type: none"> • Modern slavery is not acceptable in our own operations nor in the operations of those who work with us or on our behalf. • We won't charge recruitment fees either directly or indirectly to candidates as part of the recruitment process, and we extend this to our 'Refer a Friend' recruitment programme, which considers applications from people known to our colleagues. A referral doesn't carry any weight in the fair selection process.
Anti-Corruption & Bribery	<ul style="list-style-type: none"> • Sets out our zero-tolerance approach and procedures to prevent and detect bribery and corruption. • Applies to everyone working for, or on behalf of, BT. 	<ul style="list-style-type: none"> • Being trusted: our code. 	<ul style="list-style-type: none"> • Highlights 'red flags' that are also potential indicators of modern slavery, such as cash payments or payments to be made indirectly via a third party.

Governance

Our *Digital Impact & Sustainability Committee (DISC)*, a committee of the BT Group Board, approves our human rights and responsible tech strategy and monitors progress on it. Human rights risks, including those related to modern slavery, are integrated into our risk management framework.

Our executive management led Responsible Tech Steering Group, is chaired by our corporate affairs director who has delegated authority from the chief executive for decisions about human rights risks. The Group's remit is to set strategic direction, stay on top of emerging trends and drive consistency in decision-making across the business, to make sure we develop, use, buy and sell technology in a way that benefits people and minimises harms.

Day-to-day, our responsible tech and human rights team works on integrating the United Nations Guiding Principles for Business and Human Rights into our business, including training and supporting the colleagues who bring our human rights policy to life across the group.



Risk assessment and due diligence

We want to reduce the risk of modern slavery in our own operations and help our suppliers and our customers do the same. We're doing this by:

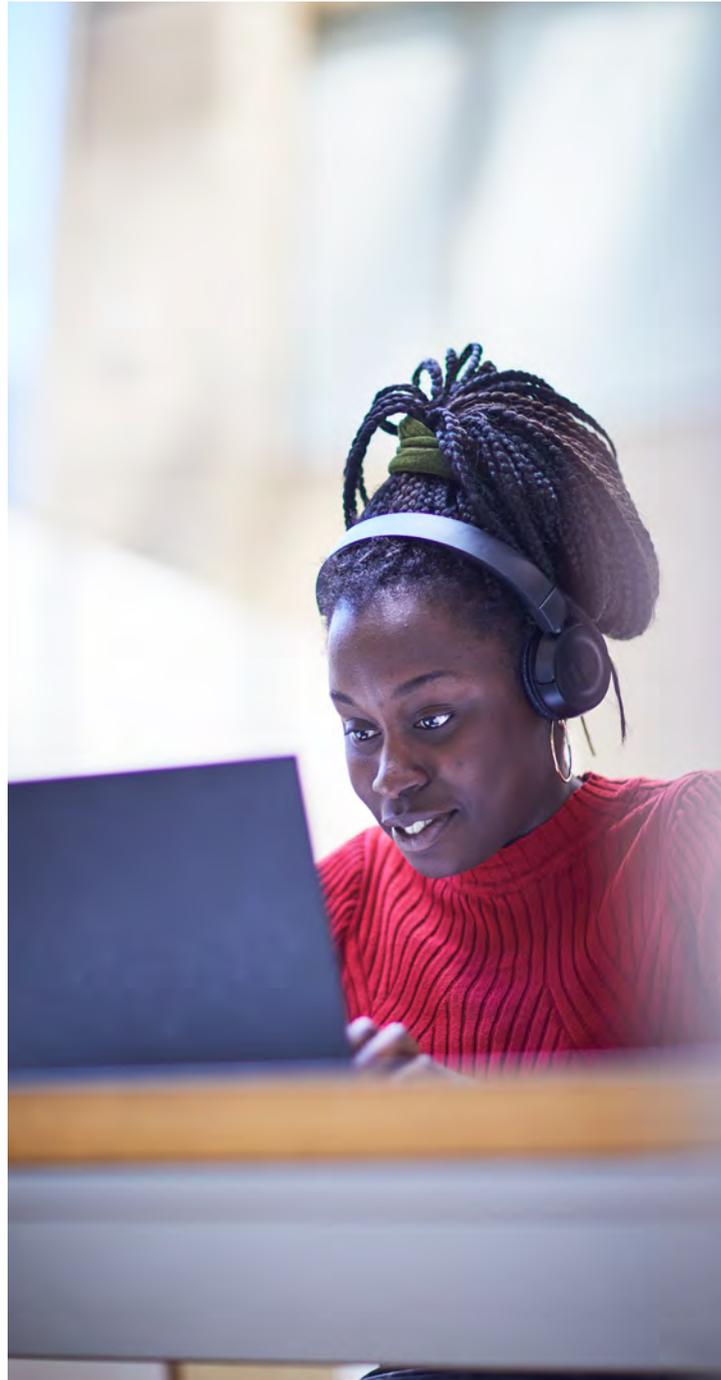
- Understanding our risks and uncovering opportunities to combat modern slavery by talking to experts.
- Assessing where the risks and opportunities are in our business and supply chains.
- Developing and applying anti-slavery measures through policy, training, collaboration and technology solutions.

This means we're working closely with colleagues, suppliers and stakeholders to continuously improve our approach in a way that respects human rights.

Writing policies is the easy part. We're working hard to make sure that what we say in those policies happens in practice – and to embed our responsible tech principles across the business.

This year...

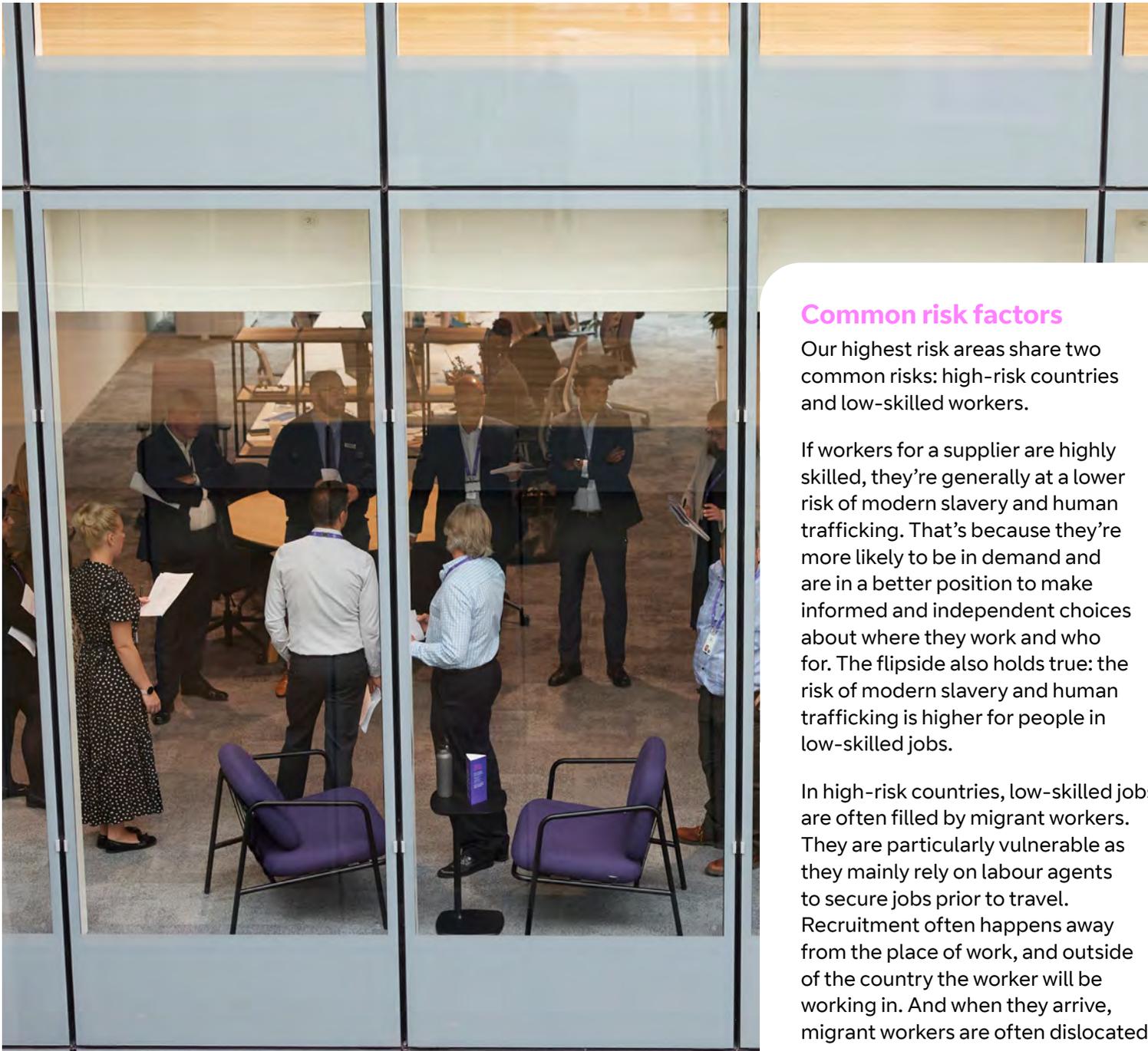
- We worked with BSR and industry peers to benchmark our on-site supply chain due diligence process, and will use recommendations and insights from the benchmark to further improve our due diligence processes.
- We joined the [Joint Audit Cooperation of telecommunication operators](#) to share resources and best practices to drive improvements across the ICT supply chain.



Highest risk areas

Our highest risk areas for modern slavery and human trafficking are related to:

- our supply chain, with the companies selling their products or services to our direct suppliers
 - construction and engineering services for our infrastructure
 - guarding and monitoring services for our properties and infrastructure
 - catering and cleaning services used in our business
 - the manufacturing of network equipment.
-



Common risk factors

Our highest risk areas share two common risks: high-risk countries and low-skilled workers.

If workers for a supplier are highly skilled, they're generally at a lower risk of modern slavery and human trafficking. That's because they're more likely to be in demand and are in a better position to make informed and independent choices about where they work and who for. The flipside also holds true: the risk of modern slavery and human trafficking is higher for people in low-skilled jobs.

In high-risk countries, low-skilled jobs are often filled by migrant workers. They are particularly vulnerable as they mainly rely on labour agents to secure jobs prior to travel. Recruitment often happens away from the place of work, and outside of the country the worker will be working in. And when they arrive, migrant workers are often dislocated

from their cultural community and in a country where their native language may not be spoken. This makes it easier for exploitative labour agents to deceive them about job conditions.

The payment of recruitment fees by workers to obtain work is one of the most widespread factors that can contribute to situations of forced labour. In many countries and industries, it's common practice for workers – especially migrant workers – to be charged fees or to incur other costs to obtain and retain employment. These fees can include travel and accommodation costs or to cover medical checks. They may also be charged to return home after employment has concluded.

Workers may have to borrow money to pay these recruitment fees and costs. Taking on these debts can leave them vulnerable to exploitation and unable to leave their jobs until the debt is repaid, contributing to situations of forced labour.

Training and raising awareness

Everyone who works for us must complete training on our new streamlined ethics code – Being trusted: our code – and our anti-corruption and bribery policy when they start.

The code and the accompanying training – Doing the right thing. For good. – makes clear that we don't tolerate modern slavery. Colleagues must repeat the training every year, and we monitor the number who've done it through our eLearning platform. We send reminders to anyone who's due to do their training and our Audit & Risk Committee are updated on the completion of our mandatory training.

We provide the teams most likely to come across human rights issues – including colleagues involved in legal affairs, procurement, and security – with additional support.

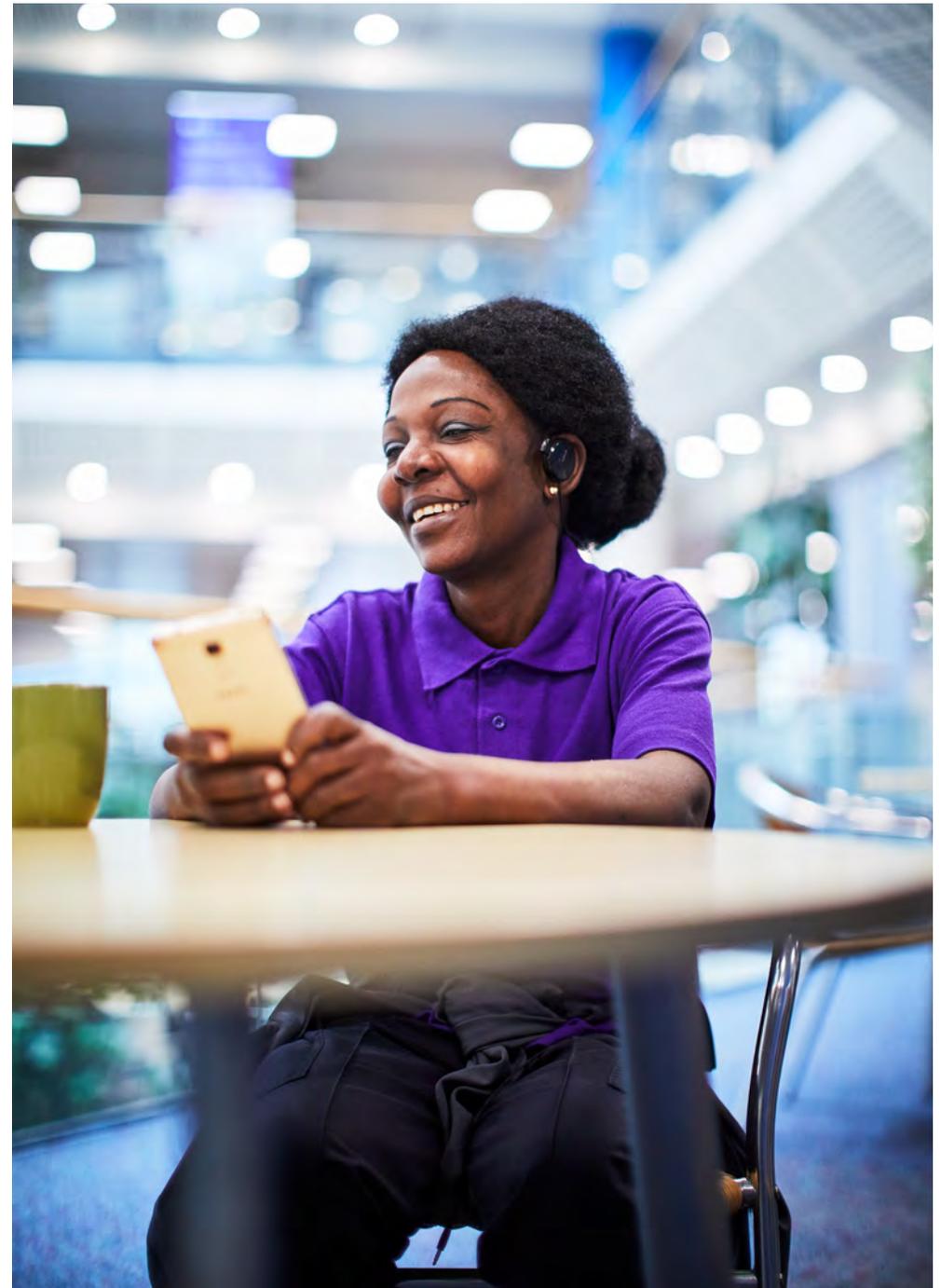
Our tailored guidance helps them understand how to deal with real-life scenarios that could affect human rights, including how to identify and report modern slavery.

Buyers work closely with third parties. When they join BT, they complete training on modern slavery to help them spot the signs of forced labour, learn how to report concerns, and to understand how it affects our business.

This year...

- The newly launched Being trusted: our code – and accompanying training – spells out our zero-tolerance approach to modern slavery, child labour or other human rights abuse in any part of our operations or those of businesses we work with.
- 80% of BT colleagues completed training on Being trusted: our code.*

*As we updated our Ethics code during the year, this figure also includes training completed on our previous Code of Ethics





Monitoring compliance and effectiveness

We monitor compliance with, and the effectiveness of, our modern slavery requirements by:

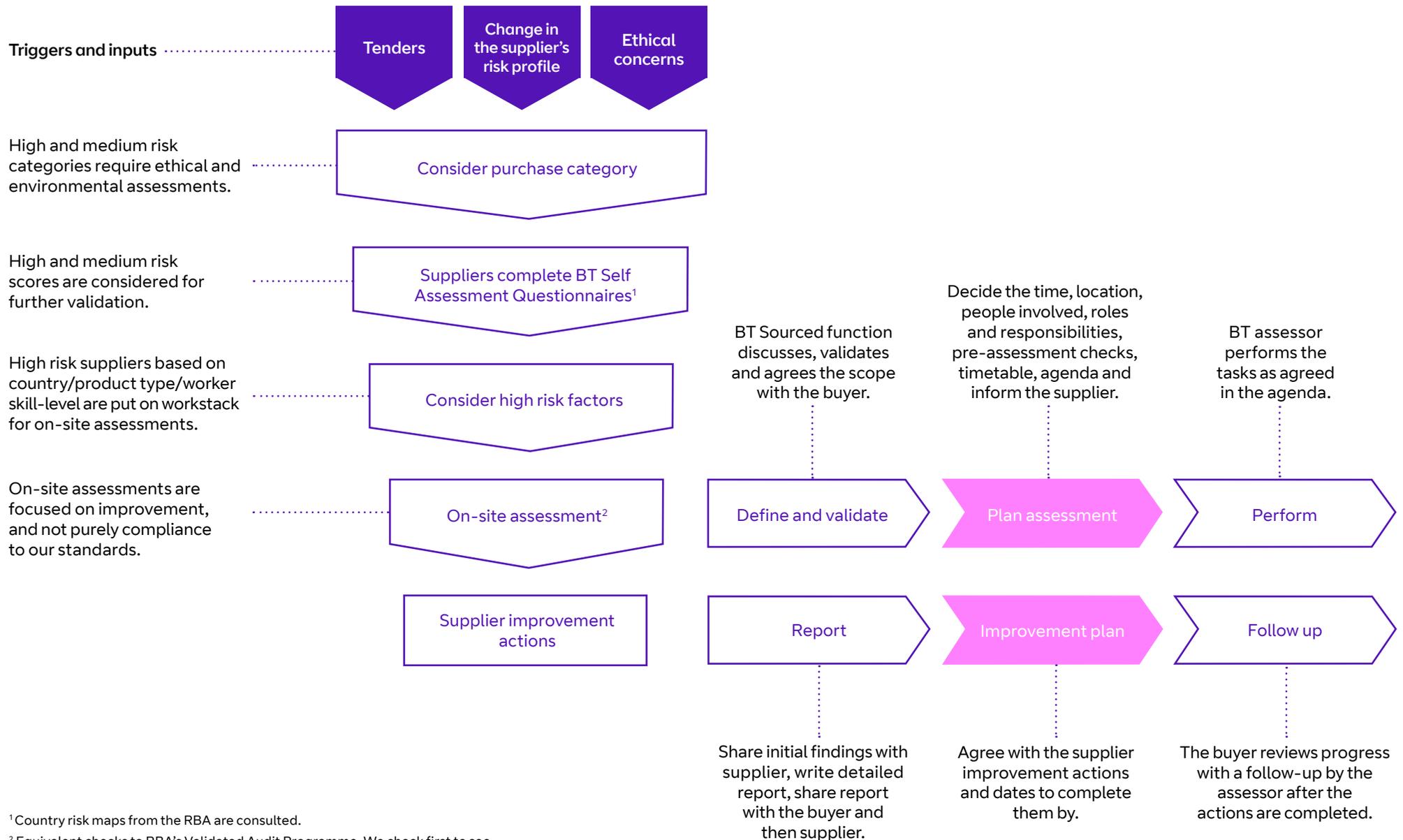
- Listening to what our colleagues have to say through regular surveys, our Colleague Board and formal engagement with employee representatives (see [page 20](#)).
- Checking our colleagues understand and comply with our key policies through mandatory training (see [page 11](#)).
- Encouraging colleagues to raise any concerns about suspected non-compliance with our human rights team or our ethics team – or via our Speak Up hotline that’s also open to third parties (see [page 21](#)).
- Regularly reviewing suppliers’ compliance with our Sourcing with Human Dignity standard and any changes in their modern slavery risk profile, and monitoring the performance of our medium and high-risk suppliers through qualitative and quantitative indicators – any concerns about non-compliance trigger a risk assessment and if they’re off track, we help them put things right and check that they do (see below).
- Setting commitments to improve each year and reporting on our progress. We talk about performance throughout this document and provide a summary of our commitments and performance indicators on [page 26](#).

Helping suppliers do the right thing

As part of their contracts with us, all our direct suppliers must comply with the requirements set out in our Sourcing with Human Dignity standard on worker rights and cascade these down their own supply chain. We work with our suppliers to reduce

their risks and improve their labour rights practices. With more than 10,600 direct suppliers in nearly 100 countries, we need to prioritise suppliers with higher risks of modern slavery and human trafficking.

Assessing supplier risks



¹ Country risk maps from the RBA are consulted.

² Equivalent checks to RBA's Validated Audit Programme. We check first to see if RBA have already recorded an audit report for the site before proceeding.

Identifying and engaging with high-risk suppliers

Our self assessment questionnaires flag potential risks at the earliest stage of shortlisting prospective suppliers. We base our supplier risk assessment process on guidance, resources and supplier audit reports from the Responsible Business Alliance (RBA) and our own checks.

Buyers follow a consistent procurement sourcing process, using a step-by-step guide to ensure they ask the right questions and review relevant information at each stage of the process. This includes assessing potential suppliers for risks of modern slavery.

We use an ethical standards questionnaire, which determines the risk level based on where we're buying the product or service from, what it is that we're buying, and the skill levels of the workers involved in its production or supply. We also ask about recruitment through labour agents, where workers can be more vulnerable to risks of modern slavery.

This information determines what we do next. It could be as simple as a phone interview to clarify some minor concerns. Or we might arrange a more detailed on-site assessment with one of our assessors to help us

understand how well a supplier has implemented our standards and what the impact has been on their workers.

We also expect our suppliers to promote our Speak Up hotline, or equivalent local grievance mechanism, among their workers so they can raise complaints and concerns in confidence. We check this is happening by talking one-to-one with a handful of workers during on-site assessments. These conversations give us an insight into working conditions from the workers' perspective and gives them an opportunity to raise any concerns they may have.

If we spot that a supplier needs to make improvements, we'll work with them to address any problems. Typical recommendations for improvements include drawing up process documents for their employees, tightening pre-employment security checks, educating their workers on our ethics code – Being trusted: our code – and paying better attention to health and safety. We report and monitor progress of any improvement actions through regular review meetings and further on-site assessments.

We assess and follow up with all the high-risk suppliers that we purchase directly from. That's Tier 1 of our supply chain. But we're also checking standards further down the chain among suppliers that are less visible to us by focusing more assessments on indirect suppliers (our Tier 2 and below) in high-risk categories and countries, including the supply chain of suppliers that provide services to us, such as engineering and call centre services.

This year...

- We increased the weighting of responsible and sustainable criteria from 10% to 15% of our initial supplier assessments.
- We set up BT Sourced, our new procurement company, and embedded responsible and sustainable considerations into the policies and processes it uses.
- We strengthened our processes for supplier assessment with new digital systems that give buyers a fuller picture of potential risks – from initial evaluation of a potential new supplier throughout our relationship with active suppliers.
- Covid-19 lockdowns and travel restrictions continued to limit opportunities for on-site assessments of high-risk suppliers, and we conducted some remotely. We assessed 34 suppliers for modern slavery risks: 15 with Tier 1 suppliers, 18 with Tier 2 suppliers and 1 with Tier 3 suppliers (see table). The assessments focused on supplier sites in China and Taiwan.
- Our self-assessments identified 52 suppliers at high risk for modern slavery. We followed up with all of them to request more information and decide where we need to take any further action.
- In most cases, further action from our on-site assessments and self assessments involved working with the relevant suppliers to agree improvement plans or mitigation – for example, working with suppliers to make sure recruitment fees paid by migrant workers are reimbursed. In one case we terminated a relationship with a supplier.
- We joined the Joint Audit Cooperation (JAC), which aims to verify, assess and develop sustainability performance across the manufacturing centres of significant multinational suppliers to the ICT industry. Members share resources and best practices to develop long term change in the ICT supply chain.
- We started asking suppliers to reimburse the cost of any medical checks for new employees, where the employee was asked to pay, within 90 days, in line with RBA guidelines.

Supplier assessments on social and environmental criteria, including modern slavery risks

		2020/21	2021/22
Self-assessments by new or renewed contract suppliers		122	141
Suppliers identified as high or medium risk		51	74
% high or medium-risk suppliers reviewed within three months as follow-up		100%	100%
On-site assessments (Tier 1, 2 and 3 suppliers)	Tier 1	14	15
	Tier 2	18	18
	Tier 3	1	1
	Total	33	34

Case study

Supplier risk assessment in action

Before we start working with a supplier and throughout our relationship, we regularly review a range of environmental, social and governance risks, including the risk of forced labour or modern slavery. Some of the most common issues we found this year related to working hours, health and safety, and challenges with recruitment because of the Covid-19 pandemic.

Wherever we find an issue, we work with the supplier to try to resolve it before we consider terminating our relationship. This year, for example:

- We found that a supplier in China was using a lot of workers hired through a third party labour agency. While this can be an attractive option for young workers due to the flexibility to terminate contracts at short notice, it can mean that the proper controls to avoid forced labour are not in place.
- We worked with the supplier's management team to support policy improvements to address this risk and a process to make sure they treat agency workers the same way as other workers.
- Unfortunately, the supplier did not make the required improvements so we terminated this relationship.

Using digital tools to monitor labour practices in our supply chain

To help our buyers know more about the risks of forced labour in our supply chain, we've introduced a range of tools to increase transparency across our top product suppliers:

- Versed AI is our partner for mapping sub supplier locations and risks using artificial intelligence.
- The riskmethods tool provides a holistic view of supplier risks on key issues including labour practices.
- Trust Your Supplier uses blockchain technology to validate and manage supplier information and monitor practices.

These tools are part of our ongoing efforts to take a systematic, digital approach to supply chain management, so we can understand, track and manage key supply chain issues like the risk of modern slavery.



Looking deeper into our supply chain

Around 24% of our spend with suppliers is on electronic equipment. In this complex, multi-layered supply chain one of our biggest challenges is how we assess companies beyond our Tier 1 (direct) suppliers. We're not alone in this: it's common for many companies in our sector.

One way we do this is through the RBA, which gives us and other members access to in-depth assessments of shared suppliers, particularly in the lower tiers of our supply chain.

We tend to find our direct suppliers are supportive of our efforts. As we dig deeper into our supply chain, our leverage and ability to influence them wanes. This is particularly the case in Tiers 3 and 4 – where we don't have a direct contractual relationship and where suppliers are often concerned about disclosing commercially sensitive information. The Ethical Trade Initiative acknowledges that mapping supply

chains is a resource and time intensive process that may not be possible, but we are continuing to make progress on mapping ours.

This year...

- Our on-site assessments don't show an increase in forced labour risks between the different tiers. But some common challenges, such as excessive working hours, exist and we're working with relevant suppliers to drive improvement.
- We continued to use artificial intelligence (AI) to map subcontractors. This enables us to identify risks more accurately – including risks of modern slavery – and improve supply chain visibility. This year, we mapped subcontractors for 13 tier 1 suppliers and identified a total of 8,600 suppliers across other tiers of our supply chain as a result.

Giving suppliers free online training

We provide our suppliers with free access to online training, created and hosted by the RBA. The e-learning course helps suppliers recognise and prevent forced labour, alongside other issues like working hours, health and safety management systems and environmental protection.

We're initially targeting our high-risk suppliers, asking them to complete the training modules on recognising and preventing forced labour, hours of work, health and safety, and environmental protection. These are available in English and Mandarin Chinese.

We'll continue to coach and support our direct suppliers on:

- practical improvement plans when we identify concerns
- coaching them to manage risks with their suppliers
- completing our online training.

This year...

- To complement our provision of training we focused our resources on further systematising our supply chain due diligence and assessment process.





Tackling conflict minerals

Mining the minerals and metals used in manufacturing electronic equipment is an area of high risk. We're particularly concerned about the risks of forced and child labour in mining related to tin, tantalum, tungsten, gold and cobalt from the Democratic Republic of the Congo and neighbouring countries where the rule of law is weakened by conflict and civil war.

We are a member of the [Responsible Minerals Initiative \(RMI\)](#) and follow their guidance when engaging our suppliers.

Our human rights policy describes how we prevent raw materials associated with the risk of funding armed conflict – or with other issues such as working conditions and child labour – from being used in our products.

This year...

We issued conflict mineral questionnaires to 57 direct (Tier 1) suppliers of BT branded products that we contract to manufacture – 37 of them responded. Our procurement and compliance teams analysed the responses and found that:

- 22 were able to say their product was conflict free
- 4 did not use gold, tin, tantalum, tungsten in the product
- 23 had received responses from over 75% of their suppliers.

Where supplier responses identified smelters, we checked the names of smelters against the RMI's list of Conformant Smelters & Refiners. Overall, our analysis suggests an

improvement in the due diligence processes that our suppliers have implemented.

- This year we also used the RMI's Cobalt Reporting Template to ask suppliers about cobalt use, 31% of suppliers confirmed that cobalt is not used in their products. Of those that do use cobalt, 61% responded that they have a publicly available policy on cobalt and survey their suppliers on cobalt use.
- The percentage of suppliers who received cobalt survey responses from over 75% of their suppliers was 58% this year, up from 37% last year.



Recruiting and listening to colleagues

We're determined to reduce the risk of modern slavery in our business right from the start through our recruitment process. Once people join us, we give them plenty of support, education and training. If they don't behave ethically at work, we'll consider taking disciplinary action against them, which ultimately could lead to dismissal (see [page 21](#)).

Recruiting colleagues

We support the Employer Pays Principle of not charging fees to colleagues joining BT. We won't charge recruitment fees either directly or indirectly as part of the recruitment process. We extend this to our 'Refer a Friend' recruitment programme that considers applications from people known to our colleagues. We also prohibit our external recruitment agents from charging recruitment fees. These fees can be significant and indicate forced labour, when a person is forced to work to pay off this debt.

We log our job vacancies on an online system, updating the system at appropriate sign-off levels as we progress through the process. Each job application must pass through the system gateways, including sign-off by the appropriate manager and the HR specialist overseeing that vacancy, before we can make the decision to employ someone. At that point, the system will generate an employment contract.

The final stage of the recruitment process includes a 'right to work' check, where we check the candidate's references and verify their right-to-work status. This gives us a final layer of verification so we can be confident that our recruitment team are following our procedures.

External agencies go through the same procurement processes we apply to our supply chain. All recruitment agents must contract with us on our standard procurement terms, including our Sourcing with Human Dignity standard.

Outside the UK, our local entities are responsible for recruitment. Many have a reporting or management line into UK-based or Global colleagues that creates further checks and balances to make sure we treat our colleagues consistently, fairly and equally, wherever they are. Our new joiner checklist in our Asia, Middle East and Africa region includes a question asking if new BT colleagues were asked to pay any recruitment fees. If anyone says they were asked to pay recruitment fees, this will trigger an investigation with the BT recruitment team and human rights team.

This year...

- Excluding acquisitions, we hired 9,000 new colleagues in the UK and Ireland.
- We converted 500 agency workers to permanent staff.
- We continued working to align policy wordings to ensure clarity and consistency of our no fees position globally and to update new joiner checklists in regions outside the UK.
- All new joiners responding to our checklist in Asia, Middle East and Africa confirmed that they had not been asked to pay recruitment fees.



Listening to what our colleagues have to say

We ask colleagues to tell us about their experience of working with us, including how they think we're doing on ethics, through our company-wide anonymous 'Your Say' survey.

Our Colleague Board gives them a louder voice at the table. It's chaired by our chief executive. Isabel Hudson, our designated non-executive director for workforce engagement, is a member and she updates the BT Group Board on feedback from the Colleague Board. It is also attended by our HR director and general counsel. 14 colleagues from across the business sit on the Colleague Board, which meets at least four times a year to share ideas, discuss and provide feedback on key issues.

We also consult extensively with unions (including the Communications Workers Union

and Prospect in the UK), works councils and employee representatives to make sure we maintain a healthy and positive relationship with our colleagues.

This year...

- Our overall employee engagement score was 79%, down from 80% last year.
- 92% of colleagues feel we do business ethically, compared with 93% last year.



Encouraging colleagues to speak up

We work hard to create a culture where anyone who is worried about an ethical issue feels confident they can speak up about it, even if they only have a suspicion. Our regular 'Your Say' surveys include questions asking whether colleagues feel comfortable to speak out and raise risks at BT.

Colleagues can report issues or ask questions through our Tell Us intranet page. Our independently-run Speak Up helpline is there for colleagues, contractors, agency workers and suppliers anywhere in the world. Anyone can use the helpline to report concerns confidentially, and anonymously where local laws allow. We emphasise that all reports are confidential and people don't need to have evidence to raise a concern.

We review every concern raised and investigate further whenever we're given enough detail to do so. Follow up actions can include coaching or training, disciplinary procedures, or improvements to our policies or practices.

We're continually looking for areas where we may have to do more to raise awareness or share any recurring themes that crop up.

This year...

- We communicated our updated ethics code – Being trusted: our code – which includes our commitment to listen to others without judgement and encourages anyone who wants to raise a concern to speak up freely and openly, without prejudice or retaliation.

- 86% of colleagues responding to the latest Your Say survey agreed they feel able to speak up (86% last year) and 81% feel they can challenge their manager's approach without fear or retaliation (81%) last year.
- 517 people raised concerns about a range of ethical issues using our Speak Up channel, 5% more than last year.
- We reviewed every concern carefully, investigated where possible, and took further action on just under 36% of the cases we closed. The rest were unsubstantiated, duplications, or redirected to more appropriate reporting channels. None of the cases that we closed and took action on were related to modern slavery.

Working with partners and policymakers

We partner with others to support the use of technology to tackle modern slavery, and advocate for policymakers to take wider action to prevent modern slavery in the UK and around the world.

Partnering to support anti-trafficking tech solutions

Digital technology offers a powerful tool to help combat modern slavery, including to support potential victims, gather data and understand trends.

Through the Tech Against Trafficking (TAT) coalition, we're working with other tech companies and global experts to explore the opportunities for technology to help to bring an end to modern slavery – and address related challenges.

We're one of four TAT members supporting the TAT Accelerator programme. The TAT Accelerator identifies promising uses of technology to combat anti-trafficking, including tech that assists

victims, law enforcement, business and civil society. Member companies contribute expertise and resources to develop and scale the work of participant organisations.

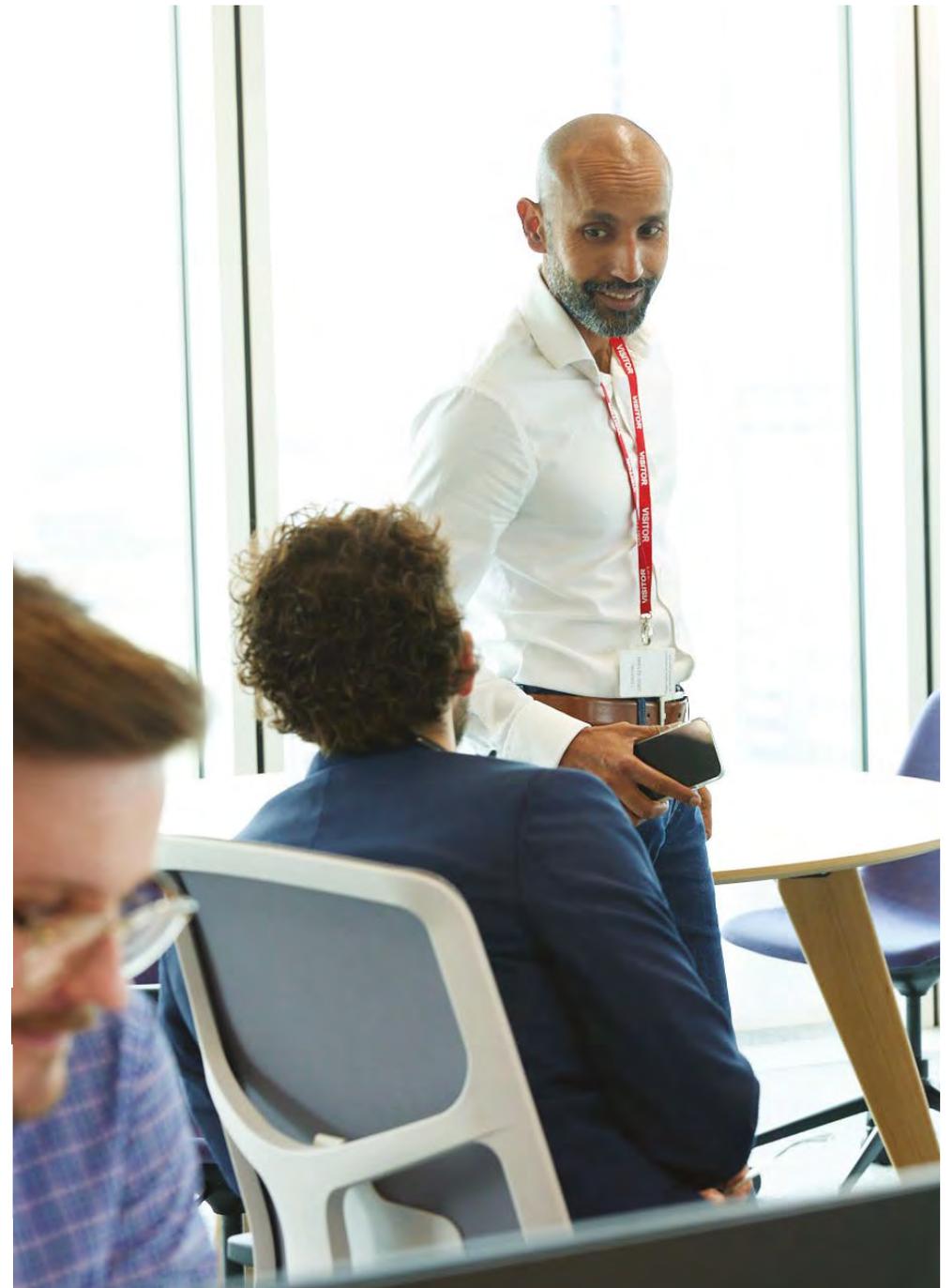
This year...

- TAT kicked off its second Accelerator with two new participants. The Lantern Project (formerly Seattle Against Slavery) helps identify potential victims of sex trafficking using technology and enables direct service organisations to reach out to potential victims. Unseen UK runs the Modern Slavery & Exploitation Helpline (see quote and page 24).
- Through the Accelerator, we began helping participants strengthen their software-as-a-service business model and improve their cloud infrastructure and data analysis capabilities.

"We are delighted to have been chosen as one of the partners to benefit from the experience, tools and skills afforded through Tech Against Trafficking. Developing our technological capabilities to better educate the public, law enforcement and businesses – and reach more potential victims to get them the help they need through the Modern Slavery & Exploitation Helpline – is invaluable."

Justine Currell

Executive Director, Unseen UK



Supporting the modern slavery helpline and Exploitation Helpline

We think helplines should play a bigger role in tackling modern slavery. Low public awareness of the signs of modern slavery and knowing what to do when you spot it are key challenges in tackling modern slavery. That's why, six years ago, we set up the UK's Modern Slavery and Exploitation Helpline with Unseen, a UK charity focusing on tackling modern slavery. The Helpline's open round-the-clock, every day of the year.

If people suspect someone is a victim of modern slavery, or they're a victim themselves, they can call the helpline to report their suspicions or get help. It also gives the public, statutory agencies and businesses information and support.

Modern Slavery and Exploitation Helpline

Call **08000 121 700** to get help, report a suspicion or seek advice or file a report online at www.modernslaveryhelpline.org.

The helpline is supported by a free-to-download app that we worked with Unseen to develop. The app gives users tips on how to spot the signs of modern slavery and makes it easy to report suspected cases to the Helpline. Endorsed by the National Police Chiefs Council, many police

forces are now using the Unseen app to help them in their work.

The Helpline not only provides a critical lifeline for those who need it most, it also provides crucial information that helps those combating modern slavery better understand how and where to help those affected. It a lynchpin to the UK's national response and essential in the fight against modern slavery.

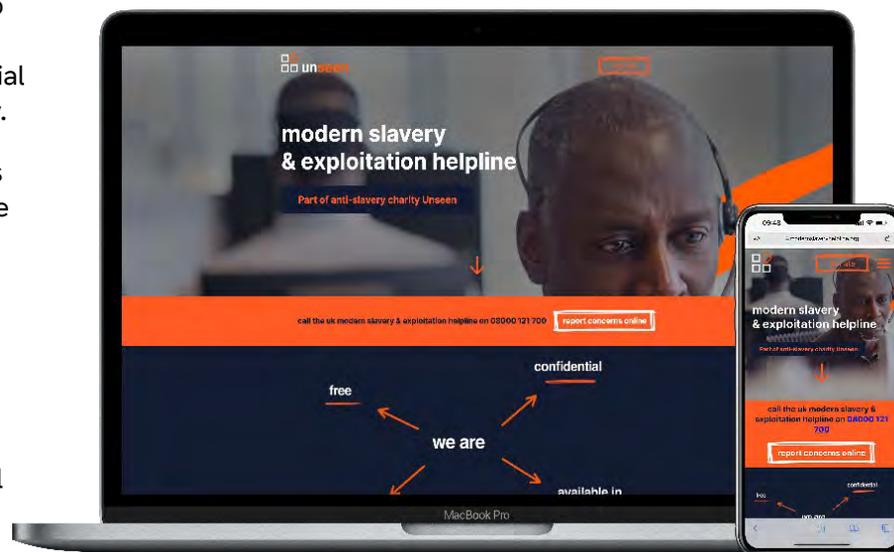
Unseen also offer support services to victims of modern slavery. These are provided to individuals in safe houses or living in the community.

This year...

- We continued to support Unseen UK to run Modern Slavery & Exploitation Helpline, covering operational costs, including phonelines and handsets.
- From launch until the end of 2021, the Helpline has handled almost 30,000 incoming calls, online reports and app submissions, indicating more than 24,000 potential victims of modern slavery. In 2021, 49% of potential victims indicated, relate to situations of labour exploitation, across a diverse range of sectors.

- We spoke at The Modern Slavery Helplines anniversary event – an online celebration of all that The Helpline has achieved so far.

Read more in the Modern Slavery and Exploitation Helpline Annual Assessment 2021.



Collaborating with others

While there's always more we can do in our own business and supply chain, working with others helps to address systemic issues that lead to modern slavery. And we don't know everything – we need advice, guidance, and insight from the experts and people with lived experience of the issues. We regularly attend external events, sharing our views and experiences, and learning from others.

We're members of regular working groups addressing modern slavery issues, including:

- Responsible Labour Initiative and Responsible Minerals Initiative within the RBA.
- Human Rights Working Group hosted by BSR.
- Responsible Business Conduct group with techUK, a membership organisation for UK technologies companies.

We also share our experience to inform the UK Government's policy and approach on how businesses can get more engaged in addressing human trafficking and modern slavery risks. We believe the role of technology is crucial in the fight against modern slavery and seek to influence policymakers around the world to make better use of technology.

This year...

- We joined the techUK Digital Ethics Summit, and presented our governance and due diligence process to the BSR Human Rights Working Group.
- As a member of the Business Against Slavery Forum, we provided feedback on the UK Home Office modern slavery statement.

Case study

Supporting police officers to tackle modern slavery

Victims of trafficking are often hidden in plain sight. Police officers on the front line can play an important role in identifying and supporting potential victims of modern slavery. But they need to know what to look for and what actions to take.

To mark Anti-Slavery Day in 2021, we worked with Unseen UK and Police Scotland to install the Unseen App onto all officers' mobile devices. The app helps users spot the signs of different types of exploitation. If they suspect a person may be a victim of trafficking, the app guides them on how to seek appropriate support and welfare services.

“The app helps raise awareness of human trafficking and modern slavery. It is a much bigger problem in the UK than many people realise. The more awareness and understanding we have of exploitation in the UK, the easier it will be for us to tackle modern slavery and human trafficking as a society.”

Andrew Wallis OBE
CEO, Unseen

“The Unseen App will enhance officers' ability to spot them and take a victim-centred approach to their circumstances. I also hope that by telling the public we have adopted the app, we are increasing their awareness of the illegal trade of exploiting vulnerable people.”

Judi Heaton, Lead for Major Crime
Public Protection and Local Crime, Police Scotland

“The new Unseen App will support our police officers to effectively spot signs of human trafficking and exploitation which can be the crucial first step in recovering victims from horrific situations.”

Ash Regan
Executive Director, Unseen UK

Our commitments

We made a number of commitments last year and plan to do more next year to prevent modern slavery.

Who we're looking at	What we said we'd do this year	Did we do it?	What we're going to do next year	Performance indicators	2020/21	2021/22
Our suppliers	<ul style="list-style-type: none"> Expand our use of artificial intelligence to map the supply chains of direct suppliers. 	Yes	<ul style="list-style-type: none"> Issue responsible recruitment guidance to high risk tier 1 suppliers. 	<ul style="list-style-type: none"> Number of on-site supplier assessments this year (plus remote assessments due to Covid-19). 	28 (plus 5 remote)	31 (plus 3 remote)
	<ul style="list-style-type: none"> Pilot the use of mobile technology to get direct feedback from supply chain workers. 	No	<ul style="list-style-type: none"> Pilot the use of mobile technology to get direct feedback from supply chain workers. 	<ul style="list-style-type: none"> Number of concerns identified with suppliers which indicate potential forced labour. Percentage of suppliers completing online training. 	13 13 %	4 No longer reported ¹
Our colleagues	<ul style="list-style-type: none"> Strengthen and clarify our 'No Fees' recruitment policy wording globally. 	Ongoing	<ul style="list-style-type: none"> Strengthen and clarify our 'No Fees' recruitment policy wording globally. 	<ul style="list-style-type: none"> Percentage of BT colleagues who completed the Being trusted: our code training 		80%
	<ul style="list-style-type: none"> Enhance our recruitment processes to double-check new joiners did not pay any recruitment fees. 	Ongoing	<ul style="list-style-type: none"> Enhance our recruitment processes to double-check new joiners did not pay any recruitment fees. 	<ul style="list-style-type: none"> Percentage of key roles trained. Effectiveness score for key roles trained 	81% 61%	No longer reported ² No longer reported
Our partners and policymakers	<ul style="list-style-type: none"> Continue our operational support, funding and promotion of the UK Modern Slavery Helpline and smartphone app. 	Yes	<ul style="list-style-type: none"> Continue our operational support, funding and promotion of the UK Modern Slavery Helpline and smartphone app. 	<ul style="list-style-type: none"> Number of contacts to the helpline. Number of multi-stakeholder events (with a focus on modern slavery) that we engaged in. 	7,000 64	8,400 No longer reported ³
	<ul style="list-style-type: none"> Collaborate through the Tech Against Trafficking coalition to promote best practices using tech in anti-slavery work. 	Yes				

¹ Following limited uptake of online RBA training from our suppliers last year – in part due to the challenges of the Covid-19 pandemic – this year we focused our resources on further systematising our supply chain due diligence and assessment process.

² We have stopped reporting training of key roles and instead adopted a metric measuring training to all colleagues, which includes those in the key roles previously reported.

³ We have stopped reporting on the number of external events with a focus on modern slavery we engage in, and instead will continue to focus on more impact-led metrics.

Scope of this statement

This is BT's seventh annual Modern Slavery Statement and covers the financial year ended 31st March 2022. You can read our previous statements [here](#). We welcome feedback to human.rights@bt.com

The boards of directors for the following companies have approved this statement:

British Telecommunications plc

BT Australasia Pty Limited

BT Global Services Ltd

BT Ltd

Communications Networking Services (UK)

EE Ltd

Openreach Limited

Plusnet plc

They all delegated authority to Philip Jansen to sign this statement on their behalf.



Philip Jansen

Chief Executive
BT Group plc

Signed 30th August following board approvals in June 2022.





Offices worldwide

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