GRI INDEX

 \blacksquare = Fully fulfilled \blacksquare = Partly fulfilled \bigcirc = Not fulfilled

ORGANISATIONAL PROFILE

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-1	Name of organisation	•	Cover Sustanability Governance [SR 2020] Safety, Environment and Sustainability Committee [SR 2020] About This Report [AR 2020]		X no
102-2	Activities, brands, products, and services		Our Business Activities [SR 2020] Market Overview [AR 2020]		× no
102-3	Headquarters		Contact us [AR 2020] Contact us [shell.com]		× no
102-4	Location of operations	•	Preparing for emergencies [SR 2020] Our people [SR 2020] Our people [AR 2020] Board Activities - Audit Committee visits [AR 2020] Upstream - Business and property [AR 2020] Integrated Gas - Business and property [AR 2020]		X no
102-5	Ownership and legal form		Market overview [AR 2020]		× no
102-6	Markets served	•	Lower-carbon and renewable power [SR 2020] Capturing Carbon Emissions [SR 2020] Upstream - Business and property [AR 2020] Integrated Gas - Business and property [AR 2020] Oil Products - Business and property [AR 2020] Oil products data table [AR 2020] Chemicals - Business and property [AR 2020]		X no
102-7	Scale of organisation	•	Our people [AR 2020] Our people [SR 2020] Performance indicators [AR 2020] Selected financial data [AR 2020] Integrated gas - Portfolio and business development [AR 2020] Upstream - Portfolio and business development [AR 2020] Chemicals - Portfolio and business development [AR 2020] Oil Products - Portfolio and business development [AR 2020] Significant subsidiaries [AR 2020]		X no
102-8	Information on employees and other workers	•	Our people [AR 2020] Our people [SR 2020]	Our reporting on a global level includes the different regions. Elements including employment type or employment contract are not reported at a global level.	X _{no}
102-9	Supply chain	•	Supply chain [SR 2020] Shell for suppliers [shell.com]		× no

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
02-10	Significant changes to the organisation and its supply chain	•	Letter from the CEO [SR 2020] Shell's response to COVID-19 [SR 2020] Chair's message [AR 2020] CEO's review [AR 2020] Risk factors [AR 2020] Strategy and outlook [AR 2020] Integrated gas – Portfolio and business development [AR 2020] Upstream – Portfolio and business development [AR 2020] Chemicals – Portfolio and business development [AR 2020] Oil Products – Portfolio and business development [AR 2020]		X no
02-11	Precautionary Principle or approach	•	Sustainability at Shell [SR 2020] Safety [SR 2020] Our approach to the environment [SR 2020] Commitments, policies and standards [shell.com]		X no
102-12	External initiatives	•	Living by our principles [SR 2020] Collaborations overview [SR 2020] External voluntary codes [shell.com]		× no
102-13	Membership of associations	•	Environmental partners [SR 2020] Social partners [SR 2020] Collaborations overview [SR 2020] Industry Associations Climate Review (Environmental partners) [SR 2020] Social partners [SR 2020] Industry Associations Climate Review [Shell.com]		× no
STRA	TEGY				
GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-14	Statement from senior decision-maker	•	Letter from the CEO [SR 2020] Chair's message [AR 2020] CEO's review [AR 2020]		× no
102-15	Key impacts, risks, and opportunities	•	Letter from the CEO [SR 2020] Selecting topics [SR 2020] Our approach to sustainability [SR 2020] Performance highlights [SR 2020] Risk factors [AR 2020]		X no
ETHIC	S AND INTEGRITY				
GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-16	Values, principles, standards and norms of behavior	•	Living by our principles [SR 2020] Our approach to sustainability [SR 2020] Our values [shell.com] Our people [AR 2020]		× no
102-17	Mechanism for advice and concerns about ethics	•	Living by our principles [SR 2020]		× no

GOVERNANCE

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-18	Governance structure	•	Sustainability governance [SR 2020] Governance – Directors' Report [AR 2020]		X no
102-20	Executive-level responsibility for economic, environmental and social topics	•	Sustainability governance [SR 2020] Safety, environment and sustainability committee [AR 2020]		X no
102-21	Consulting stakeholders on economic, environmental and social topics	•	Social performance - Engaging communities [SR 2020] Understanding and engaging with our stakeholders [AR 2020] Workforce engagement [AR 2020]		× no

STAKEHOLDER ENGAGEMENT

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-40	List of stakeholder groups	•	Understanding and engaging with our stakeholders [AR 2020] Workforce engagement [AR 2020] About this report [SR 2020] Collaborations table [SR 2020] Social performance – Engaging communities [SR 2020]		X no
102-41	Collective bargaining agreements	0		We strive to maintain healthy relations with our employees. Dialogue between management and employees is integral to our work practices and takes place directly and, where appropriate, through employee representative bodies. 100% of countries (Shell operations) have access to staff forum, grievance procedures or other support systems. We regard accumulating numbers for this topic on a global level as not meaningful.	X no
102-42	Identifying and selecting stakeholders	•	Understanding and engaging with our stakeholders [AR 2020] Workforce engagement [AR 2020] About this report [SR 2020] Collaborations [SR 2020] Social performance - Engaging communities [SR 2020]		X no

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-43	Approach to stakeholder engagement		Understanding and engaging with our stakeholders [AR 2020] Workforce engagement [AR 2020] About this report [SR 2020] Report Review Panel [SR 2020] Embedding sustainability into projects [SR 2020] Social performance [SR 2020] Engaging communities [SR 2020] Collaborations [SR 2020] Environmental partners [SR 2020] Social partners [SR 2020] Supply chain [SR 2020]	Communities - We hold community meetings and engage with advisory panels with local advisors througout project life cycles. Governments - We engage with them as required by specific projects or operations. Non-Governmental Organisations - We have long-term relationships with several NGOs to work on specific areas. We engage with NGOs in the locations where we operate and co-operate on local initiatives as needed. Employees - The annual Shell People Survey is one of the principle tools used to measure employees' views on a range of topics. Suppliers and contractors - We engage with suppliers and contractors regularly to ensure they can meet our expectations and requirements with regard to health, safety, social, security and environmental issues. Report Review Panel - The panel provided input as part of our content selection process and reviewed the report indepth before preparing their statement focusing on the quality of the report.	X no
102-44	Key topics and concerns raised	•	About this report [AR 2020] About this report [SR 2020] Report Review Panel [SR 2020] Social performance – Engaging communities [SR 2020] Risk factors [AR 2020] Market overview [AR 2020]	About this report, Report Review Panel explain how stakeholders' opinions are incorporated into our reporting.	× no

REPORTING PRACTICE

GRI 102-45	Indicator Entities included in the consolidated financial statements	Level	Location of disclosures in 2020 About this report [AR 2020] About this report [SR 2020] About our data [SR 2020] Consolidated Financial Statements [AR 2020]	Comment / Reason for Omission	External Assurance
102-46	Defining report content and topic Boundaries	•	About this report [AR 2020] About this report [SR 2020] About our data [SR 2020]		× no
102-47	List of material topics	•	About this report [SR 2020] Risk factors [AR 2020] Market overview [AR 2020]	We take material topics to mean key topics that are of higher importance as explained in our Sustainability Report.	X no
102-48	Restatements of information		About our data [SR 2020]	Any restatements are made in the data tables.	× no

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
102-49	Changes in reporting		Report Review Pannel Reccomedations [SR 2020]	Significant changes are reported on in the individual sections of the Sustainability Report.	× no
102-50	Reporting period	•	Cover About our data [SR 2020] About this report [SR 2020]		X no
102-51	Date of most recent report	•	About this report [SR 2020]	The 2020 Shell Sustainability Report was published on April 7, 2021	X no
102-52	Reporting cycle		Annual		× no
102-53	Contact point for questions regarding the report		SustainabilityReport@shell.com		× no
102-54	Claims of reporting in accordance with the GRI Standards	•	About this report [SR 2020]		× no
102-55	GRI content index		GRI index [SR 2020]		× no
102-56	External assurance	•	About this report [SR 2020] About our data [SR 2020] Report Review Panel [SR 2020] Our Standards and Policies [SR 2020] Audit committee Report [AR 2020]		X no

ECONOMIC

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance	
Economic performance						
103-1	Explanation of the material topic and its Boundary	•	Strategy and Outlook [AR 2020] Shell Story: What we do [AR 2020] Selecting the Topics [SR 2020] External Voices [SR 2020] Reporting Guidelines [SR 2020] Report Review Panel [SR 2020] Safety, Environment and Sustainability Committee [SR 2020] Tax Transparency [SR 2020] Our Business Activities [SR 2020]		X no	
103-2	The management approach and its components	•	Strategy and Outlook [AR 2020] Shell Story: What we do [AR 2020] Safety, Environment and Sustainability Committee [SR 2020] Climate change management organogram [SR 2020] Report Review Panel [SR 2020] Executive Remuneration – Annual bonus, longterm incentive plan [SR 2020] Tax Transparency [SR 2020]		X no	
103-3	Evaluation of the management approach	•	Strategy and Outlook [AR 2020] Shell Story: What we do [AR 2020] Safety, Environment and Sustainability Committee [SR 2020] Climate change management organogram [SR 2020] Assurance [SR 2020] Tax Transparency [SR 2020]		X no	

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
201-1	Direct economic value generated and distributed		Performance indicators. Financial [AR 2020] Upstream [AR 2020] Integrated gas [AR 2020] Corporate [AR 2020] Liquidity and capital resources [AR 2020] Oil and gas information [AR 2020] Oil Products [AR 2020] Chemicals [AR 2020] Corporate [AR 2020] Liquidity and capital resources [AR 2020] Inax Transparency [SR 2020] Supporting People [SR 2020] Helping Communities [SR 2020] Local Content [SR 2020] Social Invesment [SR 2020] Community Skills and Entrepreneurship [SR 2020] Developing gas infrastructure [SR 2020] Social Programmes [SR 2020] Social partners [SR 2020] Social partners [SR 2020] Jour Business Activities [SR 2020] Industry collaborations [SR 2020] Tackling plastic waste [SR 2020] Social Performance Data [SR 2020] Tax report [shell.com]		X no
201-2	Financial implications and other risks and opportunities due to climate change		Risk factors [AR 2020] Climate change and energy transition [AR 2020] Climate change risk management process [AR 2020] Climate related risks and opportunities [AR 2020] Our climate target. Our approach [SR 2020] Our Carbon Intensity [SR 2020] Managing Greenhouse Gas Emissions. Our Approach [SR 2020] Greenhouse gas emissions performance [SR 2020] Reducing our shipping emissions [SR 2020] Energy intensity performance [SR 2020] Methane emissions [SR 2020] Plaring [SR 2020] Natural Gas [SR 2020] Producing shale oil and gas responsibly [SR 2020] Shell energy transition report [shell.com]		X no

103-1	Explanation of the material		Our people [AR 2020]	×
	topic and its Boundary		Local Content [SR 2020]	no
			Contributing to the local economy	
			[SR 2020]	
02.0	The control of the co		Our people [SR 2020]	
03-2	The management approach and its components		Our people [AR 2020] Local Content [SR 2020]	× no
	and its components		Contributing to the local economy	
			[SR 2020]	
			Our people [SR 2020]	
03-3	Evaluation of the		Our people [AR 2020]	× no
	management approach		Local Content [SR 2020]	110
			Contributing to the local economy [SR 2020]	
			Our people [SR 2020]	
202-2	Proportion of senior		Our people [AR 2020]	×
	management hired from the		Diversity and inclusion [AR 2020]	no no
	local community			
ndirect (economic impacts			
03-1	Explanation of the material	•	Supporting People [SR 2020]	× no
	topic and its Boundary		Local Content [SR 2020]	<u> </u>
			Social Invesment [SR 2020] Community Skills and Entrepreneurship	
			[SR 2020]	
			Entrepreneurship [SR 2020]	
			Contribution to Society [SR 2020]	
			Social Programmes [SR 2020] Social partners [SR 2020]	
			Improving access to jobs and economic	
			opportunities [SR 2020]	
			Tackling plastic waste [SR 2020]	
03-2	The management approach		Supply chain [SR 2020] Supporting People [SR 2020]	×
	and its components		Local Content [SR 2020]	no no
			Social Invesment [SR 2020]	
			Community Skills and Entrepreneurship	
			[SR 2020] Entrepreneurship [SR 2020]	
			Contribution to Society [SR 2020]	
			Social Programmes [SR 2020]	
			Social partners [SR 2020]	
			Improving access to jobs and economic opportunities [SR 2020]	
			Tackling plastic waste [SR 2020]	
			Supply chain [SR 2020]	
03-3	Evaluation of the		Supporting People [SR 2020]	×
	management approach		Local Content [SR 2020]	no no
			Social Invesment [SR 2020] Community Skills and Entrepreneurship	
			[SR 2020]	
			Entrepreneurship [SR 2020]	
			Contribution to Society [SR 2020]	
			Social programmes [SR 2020]	
			Social partners [SR 2020] Improving access to jobs and economic	
			opportunities [SR 2020]	
			Tackling plastic waste [SR 2020]	
			Supply chain [SR 2020] Supporting local communities We engage with communities	
03-1	Infrastructure investments and	$lackbox{}$	Supporting local collinglines — Are endage with communities	V
03-1	Infrastructure investments and services supported	•	[SR 2020] to identify how we can avoid,	× no
03-1	· ·	•	[ŚR 2020] to identify how we can avoid, Contribution to society [SR 2020] minimise or mitigate negative	No no
203-1	· ·	•	[SR 2020] to identify how we can avoid,	× no

203-2	economic impacts Significant indirect economic	Supporting People [SR 2020]	
	impacts	Local Content [SR 2020] Social Invesment [SR 2020] Community Skills and Entrepreneurship [SR 2020] Entrepreneurship [SR 2020] Contribution to Society [SR 2020] Social Programmes [SR 2020] Social partners [SR 2020] Improving access to jobs and economic opportunities [SR 2020] Tackling plastic waste [SR 2020] Supply chain [SR 2020]	X no
Procure	ment practices		
103-1	Explanation of the material topic and its Boundary	Local Content [SR 2020] Contributing to the local economy [SR 2020] Approach to Human Rights infographic [SR 2020]	X no
103-2	The management approach and its components	Local Content [SR 2020] Contributing to the local economy [SR 2020] Approach to Human Rights infographic [SR 2020]	X _{no}
103-3	Evaluation of the management approach	Local Content [SR 2020] Contributing to the local economy [SR 2020] Approach to Human Rights infographic [SR 2020]	× no
204-1	Proportion of spending on local suppliers	Local Content [SR 2020] Contributing to the local economy [SR 2020]	X no
Anti-cor	ruption		
103-1	Explanation of the material topic and its Boundary	Our people [AR 2020] Code of Conduct [AR 2020] Anti-bribery and corruption [SR 2020] Business integrity [shell.com]	X no
103-2	The management approach and its components	Our people [AR 2020] Code of Conduct [AR 2020] Anti-bribery and corruption [SR 2020] Business integrity [shell.com]	X no
103-3	Evaluation of the management approach	Anti-bribery and corruption [SR 2020] Our people [AR 2020] Code of Conduct [AR 2020] Business integrity [shell.com]	× no

205-1 Operations assessed for risks related to corruption

0

Anti-bribery and corruption [SR 2020] Our people [AR 2020] Code of Conduct [AR 2020] Business integrity [shell.com] The Shell General Business Principles state our insistence on honesty, integrity and fairness in all aspects of our business. The direct or indirect offer, payment, solicitation or acceptance of bribes is unacceptable.

UN Global Compact Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

In line with this principle, Shell maintains a global Anti-bribery and Corruption (ABC) programme that includes elements designed to prevent or detect and remediate potential violations. The programme begins with our anti-bribery commitment, an integral part of the Shell General Business Principles.

Our policy is clear: we do not tolerate the direct or indirect offer, payment, solicitation or acceptance of bribes in any form. Facilitation payments are also prohibited. Our Code of Conduct includes specific instructions to staff, such as requirements to avoid or declare potential conflicts of interest, and others that concern the offer or acceptance of gifts and hospitality.

Anti-corr	uption		
205-2	Confirmation and training about anti-corruption policies and procedures	Our people [AR 2020] Code of Conduct [AR 2020] Business integrity [shell.com] Business integrity [shell.com] Sociated rare reinforce and targetee to ensure the frequently re obligations. In addition to Conduct, we mandatory of procedures of applicable to Businesses at throughout to The procedure designed are designed range of corrisks and to find addition higher risk. We regularly these procedures of and attention higher risk. We regularly these procedures of and best proprogramme into account relevant inter and investige. As part of oue thick & communication officers, emp necessary and agents and be a Particular and third parties strengthening procedures, articulated rexample three standards contained the contained the contained are standard contained the contained are standard contained the contained the contained are standard contained the contained are standard contained the contained are standard contained and the contained a	equirements. These d with both global d communications, at staff are minded of their to the Code of have established anti-bribery and controls of all Shell and Functions, heir operations. The and controls d to address a ruption related accus resources an in the areas of the review and revise clures, controls and to ensure they date with the aws, regulations actices. Our reviews also take results from and audits, reviews actions. The approach to pliance training, and procedures are the d to all directors, loyees, and, where and appropriate, to pusiness partners. The areas of focus with include continued and clearly the areas of the areas of for the areas of for the areas of for the areas of the areas the
205-3	Confirmed incidents of corruption and actions taken	[SR 2020] violations. The	n Code of Conduct no
Anti-com	petitive behaviour		
103-1	Explanation of the material topic and its Boundary	Risk factors. Conduct risks [AR 2020]	× no
103-2	The management approach and its components	Risk factors. Conduct risks [AR 2020]	× no
103-3	Evaluation of the management approach	Risk factors. Conduct risks [AR 2020]	× no
206-1	Legal actions for anti- competitive behavior, anti- trust, and monopoly practices	violations. The	ıll incidents of anti-

Tax			
103-1	Explanation of the material topic and its Boundary	Tax Transparency [SR 2020] Tax Contribution Report [shell.com] Contribution to society [AR 2020]	× no
103-2	The management approach and its components	Tax Transparency [SR 2020] Tax Contribution Report [Shell.com] Contribution to society [AR 2020]	× no
103-3	Evaluation of the management approach	Tax Transparency [SR 2020] Tax Contribution Report [shell.com] Contribution to society [AR 2020] Our outcome and impact. Trust and transparency [AR 2020]	× no
207-1	Approach to Tax	Tax Transparency [SR 2020] Tax Contribution Report [shell.com] Our outcome and impact. Trust and transparency [AR 2020]	× no
207-2	Tax governance, control and risk management	Tax Transparency [SR 2020] Tax Contribution Report [shell.com] Notes to the consolidated financial statements. 16. Taxation [AR 2020]	× no
207-3	Stakeholder engagement and management of concerns related to tax	Tax Transparency [SR 2020] Tax Contribution Report [shell.com]	× no
207-4	Country-by-country reporting	Tax Transparency [SR 2020] The most recent Tax Contribution Report [shell.com] Tax Contribution Report shows aggregated country data for entities that are consolidated or proportionally consolidated in the 2020 Annual Report and Form 20-F.	X no
ENVI	RONMENTAL		
	consumption)		
103-1	Explanation of the material topic and its Boundary	Embedding sustainability into projects [SR 2020] Our climate target. Our approach [SR 2020] Achieving our target [SR 2020]	× no

103-1	Explanation of the material topic and its Boundary	Embedding sustainability into projects [SR 2020] Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Energy efficiency in our operations [SR 2020] Climate change and energy transition	× no
103-2	The management approach and its components	[AR 2020] Report Review Panel [SR 2020] Safety, Environment and Sustainability Committee [SR 2020] Climate change management organogram [SR 2020] Embedding sustainability into projects [SR 2020] Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020]	X no
		Energy efficiency in our operations [SR 2020] Climate change and energy transition [AR 2020]	

103-3	consumption) Evaluation of the management approach	Report Review Panel [SR 2020] Safety, Environment and Sustainability		× no
	пападенен арргосси	Committee [SR 2020] Executive Remuneration - Annual bonus, longterm incentive plan [SR 2020] Climate change management organogram [SR 2020] Climate change and energy transition [AR 2020] Safety, Environment and Sustainability		
802-1	Energy consumption within the organisation	Committee [AR 2020] Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Energy efficiency in our operations [SR 2020] Greenhouse gas and energy data. Energy use (operational control) [SR 2020] Greenhouse gas emissions [shell.com]	Our assurance statements are available at our website.	yes
802-2	Energy consumption outside of the organisation	Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Energy efficiency in our operations [SR 2020] Greenhouse gas and energy data [SR 2020]	Our assurance statements are available at our website.	yes
302-3	Energy Intensity	Performance highlights. Goals, performance and plans [SR 2020] Our climate target. Our approach [SR 2020] Business milestones [SR 2020] Our carbon intensity [SR 2020] Net carbon footprint performance [SR 2020] Energy intensity performance [SR 2020] Greenhouse gas and energy data. Net carbon footprint [SR 2020]		yes
302-4	Reduction of energy consumption	Performance highlights. Goals, performance and plans [SR 2020] Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Energy efficiency in our operations [SR 2020] Greenhouse gas and energy data. Energy use (operational control) [SR 2020]		X no

103-1	Explanation of the material	Conserving water resources		×
	topic and its Boundary	[SR 2020] Water use infographic [SR 2020] Environment [AR 2020]		no no
103-2	The management approach and its components	Conserving water resources [SR 2020] Water use infographic [SR 2020] Freshwater use performance [SR 2020] Our inputs. Natural resources [AR 2020]		X no
103-3	Evaluation of the management approach	Conserving water resources [SR 2020] Water use infographic [SR 2020] Freshwater use performance [SR 2020]		× no
303-1	Interactions with water as a shared resource	Conserving water resources [SR 2020] Fresh-water use performance [SR 2020] Waste water and produced water [SR 2020] Environment [AR 2020]		× no
303-2	Management of water discharge-related impacts	Waste water and produced water [SR 2020] Soil and groundwater [SR 2020] Other environmental data. Water use and discharge [SR 2020]		× no
303-3	Water withdrawal	Fresh-water use performance [SR 2020] Waste water and produced water [SR 2020] Soil and groundwater [SR 2020] Other environmental data. Water use and discharge [SR 2020] Our inputs. Natural resources [AR 2020]	We report on total water withdrawl across Shell and by business.	X no
303-4	Water discharge	Waste water and produced water [SR 2020] Other environmental data. Water use and discharge [SR 2020]		× no
303-5	Water consumption	Other environmental data. Water use and discharge [SR 2020]		× no
Biodiver	•			
103-1	Explanation of the material topic and its Boundary	Protecting biodiversity [SR 2020] Biodiversity management [SR 2020] Restoring and protecting habitats [SR 2020] Biodiversity [Shell.com] Investing directly in natural ecosystems [SR 2020] Environment [AR 2020] Faster response and remediation [AR 2020]		X no

103-2	The management approach	Embedding sustainability into projects	
03-2	and its components	[SR 2020] Our standards and policies [SR 2020] Protecting biodiversity [SR 2020]	× no
		Biodiversity management [SR 2020] Restoring and protecting habitats	
		[SR 2020] Biodiversity [shell.com]	
		Investing directly in natural ecosystems	
		[SR 2020] Environment [AR 2020]	
03-3	Evaluation of the	Embedding sustainability into projects	×
	management approach	[SR 2020]	no
		Our standards and policies [SR 2020] Protecting biodiversity [SR 2020]	
		Biodiversity management [SR 2020]	
		Restoring and protecting habitats	
		[SR 2020] Biodiversity [shell.com]	
		Investing directly in natural ecosystems	
20.41	0 0 10 1	[SR 2020]	
304-1	Operational sites owned, leased, managed in, or	Restoring and protecting habitats [SR 2020]	× no
	adjacent to, protected areas	IUCN collaborations [SR 2020]	
	and areas of high biodiversity value outside protected areas	20+ years of collaboration with IUCN and Earthwatch	
	value outside protected dreas	Environmentally sensitive areas	
		[shell.com]	
304-2	Significant impacts of activites, products and	Investing directly in natural ecosystems [SR 2020]	× no
	services on biodiversity	Protecting biodiversity [SR 2020]	
		Restoring and protecting habitats [SR 2020]	
304-3	Habitats protected or	Restoring and protecting habitats	×
	restored	[SR 2020]	no no
		IUCN collaborations [SR 2020] 20+ years of collaboration with IUCN	
		and Éarthwatch	
		Environmentally sensitive areas [shell.com]	
mission	_		
03-1	Explanation of the material topic and its Boundary	Embedding sustainability into projects [SR 2020]	× no
	topic and its boundary	Our climate target. Our approach	
		[SR 2020]	
		We play three roles [SR 2020] Achieving our target [SR 2020]	
		Scope of our net carbon footprint	
		[SR 2020]	
		Managing greenhouse gas emissions. Our approach [SR 2020]	
		Methane emissions [SR 2020]	
		Reducing emissions from transport [SR 2020]	
		Air quality [SR 2020]	
		Climate change and energy transition	
		[AR 2020] Safety, Environment and Sustainability	
		Committee [AR 2020]	
		Committee [7.11 2020]	

Emissions × no 103-2 The management approach Our outcome and impact. Energy transition and climate change and its components [AR 2020] Safety, environment and sustainability committee [SR 2020] Our climate target. Our approach [SR 2020] We play three roles [SR 2020] Business milestones [SR 2020] Climate change management organogram [SR 2020] Our carbon intensity [SR 2020] Net carbon footprint performance [SR 2020] Scope of our net carbon footprint [SR 2020] Sectoral decarbonisation [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Greenhouse gas emissions performance [SR 2020] Working together to lower emissions [SR 2020] Energy efficiency in our operations [SR 2020] Boosting efficiency and cutting emissions [SR 2020] Reducing our shipping emissions [SR 2020] Methane emissions [SR 2020] Methane emissions performance [SR 2020] Methane initiatives and collaborations **ISR 20201** Methane guiding principles [SR 2020] Tackling emissions [SR 2020] Biofuels [SR 2020] Hydrogen [SR 2020] Energy efficient products [SR 2020] High-performance fluids for electric vehicles [SR 2020] Cleaner transport options [SR 2020] Cleaner air at sea [SR 2020] × no 103-3 Evaluation of the Safety, Environment and Sustainability management approach Committee [SR 2020] Executive Remuneration - Annual bonus, longterm incentive plan

[SR 2020] Climate change management organogram [SR 2020] Our climate target. Our approach [SR 2020] Our carbon intensity [SR 2020] Net carbon footprint performance [SR 2020] Scope of our net carbon footprint

[SR 2020]

Managing greenhouse gas emissions.

Our approach [SR 2020]

Greenhouse gas emissions performance [SR 2020]

Emission 305-1	Direct (Scope 1) GHG	Greenhouse gas emissions performance The direct (Scope 1) emissions	
303-1	emissions	[SR 2020] Greenhouse gas and energy data. Scope 1 GHG emissions (operational control) [SR 2020] Performance highlights. Goals, performance and plans [SR 2020] Flaring [SR 2020] Flaring performance [SR 2020] Tackling emissions [SR 2020] Methane emissions performance [SR 2020] GHG Performance [AR 2020]	✓ yes
305-2	Energy indirect (Scope 2) GHG emissions	Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Energy efficiency in our operations [SR 2020] Greenhouse gas and energy data. Energy use (operational control) [SR 2020] GHG Performance [AR 2020] Our GHG emissions [AR 2020]	yes
305-3	Other indirect (Scope 3) GHG emissions	Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Greenhouse gas and energy data. Scope 3 greenhouse gas emissions A B [AR 2020] GHG Performance [AR 2020] Our GHG emissions [AR 2020]	✓ yes
305-4	GHG emissions intensity	Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Greenhouse gas emissions performance [SR 2020] Greenhouse gas and energy data. Scope 1 GHG emissions (operational control) [SR 2020] Performance highlights. Goals, performance and plans [SR 2020] Safety and Environment. Chemicals GHG intensity [AR 2020] Net carbon intensity performance [AR 2020] Emissions intensity is a measure of the amount of GHG produced for each unit of oil or gas produced by our upstream operations or crude and feedstock refined by the downstream facilities where we have operational control. It is the total amount of GHGs emitted (direct and energy indirect) per unit of output or throughput. Our assurance statements are available at our webpage.	
305-5	Reduction of GHG emissions	Our climate target. Our approach [SR 2020] Achieving our target [SR 2020] Scope of our net carbon footprint [SR 2020] Managing greenhouse gas emissions. Our approach [SR 2020] Greenhouse gas and energy data [SR 2020] GHG Performance [AR 2020] Our GHG emissions [AR 2020]	区

305-6	Emissions of ozone-depleting substances (ODS)	•	Other environmental data. Air emissions [SR 2020]	We report the amount of gas lost to the atmosphere. It is reported in terms of mass of the actual gas.	X no
305-7	Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissions	•	Other environmental data. Air emissions [SR 2020]	This is not broken down by business sector, because we report our performance for the entire group.	× no
Effluents	and waste				
103-1	Explanation of the material topic and its Boundary	•	Respecting Nature [SR 2020] Sustainability at Shell [SR 2020] Conserving water resources [SR 2020] Waste water and produced water [SR 2020] Managing waste [SR 2020] Plastics [SR 2020] Environment [AR 2020]		X no
103-2	The management approach and its components	•	Waste management [SR 2020] Tackling plastic waste [SR 2020] Reducing, reusing and recycling [SR 2020] Reducing waste [SR 2020] Other environmental data. Waste management [SR 2020] Environment [AR 2020]		X _{no}
103-3	Evaluation of the management approach	•	Waste management [SR 2020] Tackling plastic waste [SR 2020] Reducing, reusing and recycling [SR 2020] Reducing waste [SR 2020] Other environmental data. Waste management [SR 2020] Environment [AR 2020]		X no
306-1	Waste generation and significant waste-related impacts	•	Managing waste [SR 2020] Other environmental data. Waste management [SR 2020]		× no
306-2	Management of significant waste-related impacts	•	Managing waste [SR 2020] Waste management [SR 2020] Reducing waste [SR 2020] Other environmental data. Waste management [SR 2020]	We report separately on hazardous and non-hazardous waste along with recycled waste at Group level. Individual installations also may have their own expanded waste metrics and targets, some derived from government permits for regional and local impacts.	X no
306-3	Waste generated		Managing waste [SR 2020] Other environmental data. Waste management [SR 2020]		× no
306-4	Waste diverted from disposal	•	Managing waste [SR 2020] Other environmental data. Waste management [SR 2020]		× no
306-5	Waste directed to disposal	•	Managing waste [SR 2020] Other environmental data. Waste management [SR 2020]		× no
Environm	nental compliance				
103-1	Explanation of the material topic and its Boundary	•	Our approach to the environment [SR 2020] Respecting Nature [shell.com] Environment [AR 2020]		× no

103-2	nental compliance The management approach		Our approach to the environment		×
	and its components		[SR 2020] Respecting Nature [shell.com] Environment [AR 2020]		no no
103-3	Evaluation of the management approach	•	Our approach to the environment [SR 2020] Environment [AR 2020]		× no
307-1	Non-compliance with environmental laws and regulations		Product stewardship [SR 2020] HSSE & SP Control Framework [AR 2020] Environment [AR 2020]	We are subject to a variety of environmental laws, regulations and reporting requirements in the countries where we operate. Infringing any of these laws, regulations and requirements could result in significant costs, including clean-up costs, fines, sanctions and third-party claims, as well as harm our reputation and our ability to do business. Our ongoing operating expenses include the costs of avoiding unauthorised discharges into the air, water, and soil, and the safe disposal and handling of waste.	X no
Supplier 103-1	environmental assessment Explanation of the material	•	Working with our suppliers. Supply	Supplier environmental	
103-1	topic and its Boundary		chain [SR 2020] Supplier principles [shell.com]	assessments are part of our general supplier assessment approach.	× no
103-2	The management approach and its components	•	Working with our suppliers. Supply chain [SR 2020] Supplier principles [shell.com]	Supplier environmental assessments are part of our general supplier assessment approach.	× no
103-3	Evaluation of the management approach	•	Working with our suppliers. Supply chain [SR 2020]	Not applicable	× no
308-1	Percentage of new suppliers that were screened using environmental criteria	0	Not reported on	Supplier environmental assessments are part of our general supplier assessment approach. All our suppliers must comply with the Shell Supplier principles, but assessment against specific criteria is based on identified risk.	X no
SOCI	AL: LABOR PRACTICES	AND	DECENT WORK		
GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
Employ					
103-1	Explanation of the material topic and its Boundary	•	Our core values [SR 2020] Our approach to human rights [SR 2020] Human rights [AR 2020] Supply chain [SR 2020] Supplier principles [shell.com] Human rights [shell.com]		× no

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
103-2	The management approach and its components	•	Our core values [SR 2020] Our approach to human rights [SR 2020] Supply chain [SR 2020] Supplier principles [shell.com] Human rights [shell.com] Local suppliers [shell.com] Selecting the topics [SR 2020] Human rights [AR 2020]		× no
103-3	Evaluation of the management approach	•	Our core values [SR 2020] Our approach to human rights [SR 2020] Supply chain [SR 2020] Supplier principles [shell.com] Human rights [shell.com] Local suppliers [shell.com] Selecting the topics [SR 2020] Human rights [AR 2020]		× no
401-1	New employee hires and employee turnover	•	Our people [SR 2020] Our people [AR 2020]	We report on new hires by gender and the total number of employees by region.	× no
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	0		Part-time and full-time employees have the same benefits, though these may vary based on country regulations.	X no
401-3	Parental leave	0	Global maternity leave standard [shell.com]		× no
Occupat	tional health and safety				
103-1	Explanation of the material topic and its Boundary	•	Process safety [SR 2020] Safety [AR 2020] Safety [shell.com] Personal safety [shell.com]		× no
103-2	The management approach and its components	•	Process safety [SR 2020] Safety [AR 2020] HSSE & SP control framework [AR 2020] Safety [shell.com] Personal safety [shell.com]		X no
103-3	Evaluation of the management approach	•	Process safety [SR 2020] Safety [AR 2020] Safety [shell.com] Personal safety [shell.com]		× no
403-1	Occupational health and safety management system	•	Process safety [SR 2020] Our approach to human rights [SR 2020] Safety [shell.com] HSSE & SP control framework [AR 2020]		X no
403-2	Hazard identification, risk assessment, and incident investigation	•	Process safety [SR 2020] Safety [AR 2020] Safety [shell.com] Personal safety [shell.com]		X no
403-3	Occupational health services	•	Shell's response to COVID-19 [SR 2020] Operational risks [AR 2020] Employee health and welfare [shell.com]		× no
403-4	Worker participation, consultation, and communication on occupational health and safety	•	Raising safety standards [SR 2020] Safety [shell.com] Employee health and welfare [shell.com] Personal safety [shell.com]		X no

403-5	Worker training on		Safety [AR 2020]		× no
	occupational health and safety		Operational risks [AR 2020] Our approach to safety [SR 2020] Transport safety [SR 2020] Safety [shell.com] Personal safety [shell.com]		110
403-6	Promotion of worker health	•	Shell's response to COVID-19 [SR 2020] Safety [AR 2020] Employee communication and involvement [AR 2020]		× no
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	•	Product stewardship [SR 2020] Process safety [SR 2020] Product stewardship [shell.com] Reach [shell.com]		× no
403-8	Workers covered by an occupational health and safety management system	•	Process safety [SR 2020] Our approach to human rights [SR 2020] Safety [Shell.com] HSSE & SP control framework [AR 2020]		× no
403-9	Work-related injuries		Safety performance data [SR 2020] Our approach to safety [SR 2020] Safety [AR 2020]		× no
403-10	Work-related ill health	•	Safety performance data [SR 2020] Our approach to safety [SR 2020] Transport safety [SR 2020] Safety [AR 2020]		X no
T **	out at a grad				
103-1	and education Explanation of the material topic and its Boundary	•	Transport safety [SR 2020] Our approach to safety [SR 2020] Safety [AR 2020]	Employee training is very important to us. We provide equal opportunity in recruitment, career development, promotion, training and rewards for all our people.	X no
103-2	The management approach and its components	•	Transport safety [SR 2020] Our approach to safety [SR 2020] Safety [AR 2020] Operational risks [AR 2020] Conduct risks [AR 2020] Our people [AR 2020] Anti-bribery and corruption [AR 2020]	Employee training is very important to us. We provide equal opportunity in recruitment, career development, promotion, training and rewards for all our people.	X no
103-3	Evaluation of the management approach	•	Workforce engagement [AR 2020] Our approach to safety [SR 2020] Safety [AR 2020]		× no
404-1	Average hour of training per year per employee	•	Our people [SR 2020] Our people [AR 2020]	We report the total number of formal training days provided for employees and joint-venture partners.	× no
Diversity	and equal opportunity				
103-1	Explanation of the material topic and its Boundary	•	Workforce diversity and inclusion [SR 2020] Diversity and inclusion [AR 2020] Letter from the CEO [SR 2020] Contributing to a diverse and inclusive		× no

103-2	The management approach and its components	•	Workforce diversity and inclusion [SR 2020] Diversity and inclusion [AR 2020] Board diversity [AR 2020] Contributing to a diverse and inclusive world [shell.com]		X no
103-3	Evaluation of the management approach	•	Workforce diversity and inclusion [SR 2020] Diversity and inclusion [AR 2020] Contributing to a diverse and inclusive world [shell.com]		× no
405-1	Diversity of governance bodies and employees		Workforce diversity and inclusion [SR 2020] Diversity and inclusion [AR 2020] Board diversity [AR 2020] Contributing to a diverse and inclusive world [shell.com] Shell in the UK diversity pay gap report [shell.co.uk]	Diversity is not reported by age group or minority group, as this is proprietary information. We report diversity data on the composition of our Board of Directors and the Board Committees. We also provide information on employees by gender and nationality in senior leadership positions. Data on minority employees are not aggregated globally, as this is defined locally and legislation in some countries prohibit requesting race/ethnicity data. The data on disabled employees are not collected or aggregated as this depends on local legislation on disability recording and also individual wishes for declaration. In some countries, disclosure of these data is not permitted.	× no
105-2	Ratio of basic salary and remuneration of women to men	•	Shell in the UK diversity pay gap report [shell.co.uk]	In the UK we report on our diversity pay gap.	× no
406-1	Incidents of discrimination and corrective actions taken	0	Employee communication and involvement [AR 2020] Code of conduct [AR 2020] Living by our principles [SR 2020]	We report on Code of Conduct violations. These are not necessarily all incidents of discrimination.	× no
407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	•	Social performance data table [SR 2020] Supplier principles [shell.com]	We report the percentage of countries with staff access to staff forums, grievance procedures or other support systems. Our supplier principles require contractors and suppliers to conduct their activities in a manner that respects human rights as set out in the UN Universal Declaration of Human Rights and the core conventions of the International Labour Organization (ILO) including regulations on freedom of association and collective	

SOCIAL: HUMAN RIGHTS

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
child la	bour				
03-1	Explanation of the material topic and its Boundary	•	Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]	Not applicable	× no
03-2	The management approach and its components	•	Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]	Not applicable	X no
03-3	Evaluation of the management approach	•	Social performance data [SR 2020] Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]	Not applicable	× no
408-1	Operations and suppliers at significant risk for incidents of child labour		Social performance data [SR 2020] Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]	Certain areas of our supply chain may pose a higher risk to labour rights due to their location and the nature of the goods and services we procure. In these cases, we use a defined set of criteria to identify potential supply-chain risks and, where we see risk, we ask suppliers to undertake due diligence studies before considering awarding a contract. A major cause of forced labour in global supply chains is the charging of recruitment fees and related costs from migrant workers. In 2018, we reviewed our supplier principles statements and found there was an opportunity to include the explicit prohibition of such fees, sending an unequivocal message about our expectation to suppliers.	X no
1 .					
Orced o	er compulsory labor Explanation of the material topic and its Boundary	•	Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]		× no
03-2	The management approach and its components	•	Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]		× no
03-3	Evaluation of the management approach	•	Modern slavery [SR 2020] UK Modern Slavery Act statement [shell.com] Human rights [shell.com]		× no
109-1	Operations and suppliers at significant risk for incidents of forced and compulsory labour	•	Modern slavery [SR 2020] Social performance data [SR 2020] UK Modern Slavery Act statement [shell.com]	Shell is opposed to all forms of modern slavery. We publish a statement under the UK Modern Slavery Act 2015 annually, setting out the steps we have taken against modern slavery in our business and supply chains.	× no

103-1	Explanation of the material		Security practices [SR 2020]		
100-1	topic and its Boundary		Social performance data [SR 2020] VPSHR report [shell.com]		× no
103-2	The management approach and its components	•	Security practices [SR 2020] Social performance data [SR 2020] VPSHR report [shell.com]		× no
103-3	Evaluation of the management approach	•	Security practices [SR 2020] Social performance data [SR 2020] VPSHR report [shell.com]		× no
410-1	Security personnel trained in human rights policies or procedures	•	Security practices [SR 2020] Social performance data [SR 2020] VPSHR report [shell.com]		× no
Rights o	findigenous peoples				
103-1	Explanation of the material topic and its Boundary	•	Embedding sustainability into projects [SR 2020] Indigenous peoples [SR 2020] Sustainability governance [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]		× no
103-2	The management approach and its components	•	Embedding sustainability into projects [SR 2020] Indigenous peoples [SR 2020] Sustainability governance [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]		X no
103-3	Evaluation of the management approach	•	Embedding sustainability into projects [SR 2020] Indigenous peoples [SR 2020] Sustainability governance [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]		X no
411-1	Incidents of violations involving rights of indigenous peoples	0	Embedding sustainability into projects [SR 2020] Indigenous peoples [SR 2020] Sustainability governance [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]	Our approach is to prevent infringements of rights through engagement with affected stakeholders, compliance with local laws and Shell standards and training for staff.	X no

Human rights assessment

103-1 Explanation of the material topic and its Boundary

Sustainability governance [SR 2020]
Our values [shell.com]
Respecting human rights [SR 2020]
Human rights [shell.com]
Supplier principles [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]

× no

All Shell companies and Shelloperated joint ventures must comply with local legislation and regulations, and must conduct their activities in line with the Shell General Business Principles and our core values of honesty, integrity and respect for people. We also encourage joint ventures we do not operate to apply materially equivalent business principles. Respect for human rights is embedded in our Business Principles and in our Code of Conduct. Our approach is informed by the Universal

Declaration of Human Rights, the core conventions of the International Labour Organisation and the United Nations' Guiding Principles on Business and Human Rights. We have a Global Helpline in

We have a Global Helpline in place for all employees and contract staff in Shell and for third parties with whom Shell has a business relationship (such as customers, suppliers, agents) to raise concerns and report instances of potential non-compliance with our values and principles, in full confidence and without fear of retaliation. Respect for human rights and provision of remedy for potential non-compliance are ways in which we uphold our Business Principles.

Human rights assessment

103-2 The management approach and its components

Sustainability governance [SR 2020]
Our values [shell.com]
Respecting human rights [SR 2020]
Human rights [shell.com]
Supplier principles [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]

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Respect for human rights is embedded in our Business Principles and in our Code of Conduct. Our approach is informed by the Universal Declaration of Human Rights, the core conventions of the International Labour Organisation and the United Nations' Guiding Principles on Business and Human Rights.

We have a Global Helpline in place for all employees and contract staff in Shell and for third parties with whom Shell has a business relationship (such as customers, suppliers, agents) to raise concerns and report instances of potential non-compliance with our values and principles, in full confidence and without fear of retaliation. Respect for human rights and provision of remedy for potential non-compliance are ways in which we uphold our Business Principles.

× no

103-3 Evaluation of the management approach

Sustainability governance [SR 2020]
Our values [shell.com]
Respecting human rights [SR 2020]
Human rights [shell.com]
Supplier principles [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]

412-1	rights assessment Operations that have been subject to human rights reviews or impact assessments	•	Sustainability governance [SR 2020] Our values [shell.com] Respecting human rights [SR 2020] Human rights [shell.com] Supplier principles [shell.com] UK Modern Slavery Act statement [shell.com] VPSHR report [shell.com] Impact Assessment [shell.com] Embedding sustainability into projects [SR 2020]	Shell's framework of policies and manuals covers Human Rights. In practice we assess potential impacts on human rights using Environmental, Social, and Health Impact Assessments - which may include specialist topics such as cultural heritage, social livelihoods, security assessments, social performance plans, grievance mechanisms, and contracting and procurement procedures. This is not reported by percentage of operations. However, all the relevant systems, processes, and tools apply where it is understood there may be a potential impact.	× no
412-2	Employee training on human rights policies or procedures	•	Our people [SR 2020] Our people [AR 2020] Living by our principles [SR 2020] Human rights [SR 2020] VPSHR report [shell.com]	All our employees and contractors follow mandatory training on Shell's Code of Conduct. We do not record the number of hours used for this specifically. We deliver training and awareness briefings on VPSHR - such as online modules, regional workshops, onsite training delivered by independent third parties, and train the trainer sessions - to both our own staff and our security providers.	X no

Human rights assessment

412-3 Total number and percentage of significant investment agreements and contracts that include human rights clauses or that underwent human rights screening

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Sustainability governance [SR 2020]
Our values [shell.com]
Respecting human rights [SR 2020]
Human rights [shell.com]
Supplier principles [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]
Impact Assessment [shell.com]
Embedding sustainability into projects
[SR 2020]

All Shell companies and Shell-operated joint ventures must comply with local legislation and regulations, and must conduct their activities in line with the Shell General Business Principles and our core values of honesty, integrity and respect for people. We also encourage joint ventures we do not operate to apply materially equivalent business principles. Respect for human rights is

Respect for human rights is embedded in our Business Principles and in our Code of Conduct.

We have a Global Helpline in place for all employees and contract staff in Shell and for third parties with whom Shell has a business relationship (such as customers, suppliers, agents) to raise concerns and report instances of potential non-compliance with our values and principles, in full confidence and without fear of retaliation.

Language on the VPs and the Shell Group requirements on the Use of Force are included in our private security contracts.

A major cause of forced labour in global supply chains is the charging of recruitment fees and related costs from migrant workers. In 2018, we reviewed our supplier principles statements and found there was an opportunity to include the explicit prohibition of such fees, sending an unequivocal message about our expectation to suppliers.

SOCIAL: SOCIETY

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
Local co	ommunities				
103-1	Explanation of the material topic and its Boundary	•	Local content [SR 2020] Contributing to communities [SR 2020] Managing our impact on people [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]		× no

GRI	Indicator	Level	Location of disclosures in 2020	Comment / Reason for Omission	External Assurance
103-2	The management approach and its components	•	Local content [SR 2020] Contributing to communities [SR 2020] Managing our impact on people [SR 2020] Neighbouring communities [AR 2020] Human rights [Shell.com] Working with communities [shell.com]		× no
103-3	Evaluation of the management approach	•	Local content [SR 2020] Contributing to communities [SR 2020] Managing our impact on people [SR 2020] Neighbouring communities [AR 2020] Human rights [Shell.com] Working with communities [shell.com]		X no
413-1	Operations with local community engagement, impact assessments, and development programs	•	Our approach to human rights [SR 2020] Embedding sustainability into projects [SR 2020] Engaging communities [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]	We have implemented community feedback mechanisms at all of our operations and projects to receive, track and respond to questions and complaints from community members. This enables us to capture and resolve concerns quickly in a transparent way, and to track our performance.	X no
413-2	Operations with significant actual and potential negative impacts on local communities	•	Our approach to human rights [SR 2020] Embedding sustainability into projects [SR 2020] Engaging communities [SR 2020] Neighbouring communities [AR 2020] Human rights [shell.com] Working with communities [shell.com]	We report on this on a significant example basis.	X no

103-1 Explanation of the material topic and its Boundary

Supply chain [SR 2020]
Living by our principles [SR 2020]
Our approach to human rights
[SR 2020]
Contribution to society [AR 2020]
Human rights [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]
Supplier principles [shell.com]

× no

All Shell companies and Shelloperated joint ventures must comply with local legislation and regulations, and must conduct their activities in line with the Shell General Business Principles and our core values of honesty, integrity and respect for people. We also encourage joint ventures we do not operate to apply materially equivalent business principles. Respect for human rights is embedded in our Business Principles and in our Code of Conduct. Our approach is informed by the Universal Declaration of Human Rights, the core conventions of the International Labour Organisation and the United

We have a Global Helpline in place for all employees and contract staff in Shell and for third parties with whom Shell has a business relationship (such as customers, suppliers, agents) to raise concerns and report instances of potential non-compliance with our values and principles, in full confidence and without fear of retaliation. Respect for human rights and provision of remedy for potential non-compliance are ways in which we uphold our Business Principles.

Nations' Guiding Principles on Business and Human Rights.

Language on the VPs and the Shell Group requirements on the Use of Force are included in our private security contracts.

A major cause of forced labour in global supply chains is the charging of recruitment fees and related costs from migrant workers. In 2018, we reviewed our supplier principles statements and found there was an opportunity to include the explicit prohibition of such fees, sending an unequivocal message about our expectation to suppliers.

Supplier social assessment

103-2 The management approach and its components

Supply chain [SR 2020]
Living by our principles [SR 2020]
Our approach to human rights
[SR 2020]
Contribution to society [AR 2020]
Human rights [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]

Supplier principles [shell.com]

All Shell companies and Shelloperated joint ventures must comply with local legislation and regulations, and must conduct their activities in line with the Shell General Business Principles and our core values of honesty, integrity and respect for people. We also encourage joint ventures we do not operate to apply materially equivalent business principles.

Respect for human rights is embedded in our Business Principles and in our Code of Conduct. Our approach is informed by the Universal Declaration of Human Rights, the core conventions of the International Labour Organisation and the United Nations' Guiding Principles on Business and Human Rights.

We have a Global Helpline in place for all employees and contract staff in Shell and for third parties with whom Shell has a business relationship (such as customers, suppliers, agents) to raise concerns and report instances of potential non-compliance with our values and principles, in full confidence and without fear of retaliation. Respect for human rights and provision of remedy for potential non-compliance are ways in which we uphold our Business Principles.

× no

103-3 Evaluation of the management approach

Supply chain [SR 2020]
Living by our principles [SR 2020]
Our approach to human rights
[SR 2020]
Contribution to society [AR 2020]
Human rights [shell.com]
UK Modern Slavery Act statement
[shell.com]
VPSHR report [shell.com]

Supplier principles [shell.com]

Supplier	social assessment				
414-1	New suppliers that were screened using social criteria		Supply chain [SR 2020] Living by our principles [SR 2020] Our approach to human rights [SR 2020] Contribution to society [AR 2020] Human rights [shell.com] UK Modern Slavery Act statement [shell.com] VPSHR report [shell.com] Supplier principles [shell.com]	Certain areas of our supply chain may pose a higher risk to labour rights due to their location and the nature of the goods and services we procure. We use a defined set of criteria to identify potential supply chain risks and, where we see risk, we ask suppliers and contractors to respond to our due diligence assessments before awarding a contract. This assessment requires our suppliers and contractors to declare whether they have a process in place to assess and manage social risks with their own suppliers. If gaps are identified, we may work with suppliers and contractors to help them understand how to close these gaps, implement corrective action – which may include on-site audits from Shell – or we may consider terminating the contract. Language on the VPs and the Shell Group requirements on the Use of Force are included in our private security contracts. A major cause of forced labour in global supply chains is the charging of recruitment fees and related costs from migrant workers. In 2018, we reviewed our supplier principles statements and found there was an opportunity to include the explicit prohibition of such fees, sending an unequivocal message about our expectation to suppliers.	X no
414-2	Negative social impacts in the supply chain and actions taken	0	Supply chain [SR 2020] Living by our principles [SR 2020] Our approach to human rights [SR 2020] Contribution to society [AR 2020] Human rights [shell.com] UK Modern Slavery Act statement [shell.com] VPSHR report [shell.com] Supplier principles [shell.com]		X no
Public po	licy				
103-1	Explanation of the material topic and its Boundary	0	Political engagement [SR 2020] Political contributions [AR 2020] Advocacy and political activity [shell.com] Shell General Business Principles [shell.com] Political contributions [shell.com] Payments to governments [shell.com]		X no

Public po					
103-2	The management approach and its components	•	Political engagement [SR 2020] Political contributions [AR 2020] Advocacy and political activity [shell.com] Shell General Business Principles [shell.com] Political contributions [shell.com] Payments to governments [shell.com]		X no
103-3	Evaluation of the management approach	•	Political engagement [SR 2020] Political contributions [AR 2020] Advocacy and political activity [shell.com] Shell General Business Principles [shell.com] Political contributions [shell.com] Payments to governments [shell.com]		× no
415-1	Political contributions	•	Political engagement [SR 2020] Political contributions [AR 2020] Advocacy and political activity [shell.com] Shell General Business Principles [shell.com] Political contributions [shell.com] Payments to governments [shell.com]	Our Business Principles encourage us to contribute to debates on policy issues that affect our business, our employees or the local communities where we operate. These prohibit payments by Shell companies to political parties.	× no
Custome	r health and safety				
103-1	Explanation of the material topic and its Boundary	•	Product stewardship [SR 2020] Product stewardship [shell.com]		× no
103-2	The management approach and its components		Product stewardship [SR 2020] Product stewardship [shell.com]		× no
103-3	Evaluation of the management approach	•	Product stewardship [SR 2020] Product stewardship [shell.com]		× no
416-1	Assessment of the health and safety impacts of product and service categories	0	Product stewardship [SR 2020] Product stewardship [shell.com]		X no
Socioeco	nomic compliance				
103-1	Explanation of the material topic and its Boundary	•	General confirmation of directors' duties [AR 2020] Safety [AR 2020] Code of conduct [AR 2020] Workforce engagement [AR 2020] Safety, environment and sustainability committee [AR 2020] Compliance and governance [AR 2020]	Compliance is an aspect of our policy and operations, rather than a material topic in its own right.	X no
103-2	The management approach and its components	0	General confirmation of directors' duties [AR 2020] Safety [AR 2020] Code of conduct [AR 2020] Workforce engagement [AR 2020] Safety, environment and sustainability committee [AR 2020] Compliance and governance [AR 2020]		X no
103-3	Evaluation of the management approach	•	Board activities and evaluation [AR 2020] Workforce engagement [AR 2020] Safety, environment and sustainability committee [AR 2020]		× no
419-1	Non-compliance with laws and regulations in the social and economic area	0	1774	This is not reported at a Group level.	× no